



**Meeting of the Community Advisory Committee (CAC)  
of Valley Clean Energy Alliance  
Thursday, September 24, 2020  
5:00 P.M.  
Via Teleconference**

**Pursuant to the Provisions of the Governor’s Executive Orders N-25-20 and N-29-20, which suspends certain provisions of the Brown Act and the Orders of the Public Health Officers with jurisdiction over Yolo County, to Shelter in Place and to provide for physical distancing, all members of the Community Advisory Committee and all staff will attend this meeting telephonically. Any interested member of the public who wishes to listen in may join this meeting via teleconferencing, as set forth below.**

Please note that the numerical order of items is for convenience of reference. Items may be taken out of order on the request of any CAC member with the concurrence of the other members. Staff recommendations are advisory to the CAC. The CAC may take any action it deems appropriate on any item on the agenda even if it varies from the staff recommendation.

**Members of the public who wish to listen to the CAC meeting may do so with the teleconferencing call-in number and meeting ID code. Teleconference to join meeting:**

**Join meeting via Zoom:**

- a. **From a PC, Mac, iPad, iPhone, or Android device with high-speed internet.  
(If your device does not have audio, please also join by phone.)**

<https://us02web.zoom.us/j/84956609642>  
**Meeting ID: 849 5660 9642**

- b. **By phone**

One tap mobile:  
+1-669-900-9128,,84956609642# US  
+1-253-215-8782,,84956609642# US

Dial:  
+1-669-900-9128 US  
+1-253-215-8782 US

**Meeting ID: 849 5660 9642#**

**Public comments may be submitted electronically or during the meeting. Instructions on how to submit your public comments can be found in the PUBLIC PARTICIPATION note at the end of this agenda.**

**Committee Members:**

Yvonne Hunter (Chair), Marsha Baird (Vice Chair), Gerry Braun, Christine Shewmaker, Mark Aulman, Lorenzo Kristov, David Springer, Christine Casey, Jennifer Rindahl, Peter Meyer, Cynthia Rodriguez



## **5:00 P.M. CALL TO ORDER**

- 1. Welcome**
- 2. Approval of Agenda**
- 3. Public Comment:** This item is reserved for persons wishing to address the CAC on any VCEA-related matters that are not otherwise on this meeting agenda. Public comments on matters listed on the agenda shall be heard at the time the matter is called. As with all public comment, members of the public who wish to address the CAC are customarily limited to two minutes per speaker, electronically submitted comments should be limited to approximately 300 words. Comments that are longer than 300 words will only be read for two minutes. All electronically submitted comments, whether read in their entirety or not, will be posted to the VCE website within 24 hours of the conclusion of the meeting. See below under **PUBLIC PARTICIPATION** on how to provide your public comment.
- 4. Brief VCEA Staff and Advisory Task Group Reports (≈ 20 minutes)-** Representatives of VCE staff and active Task Groups will provide updates on on-going staff and Task Group work. Task Group recommendations requiring Committee attention require a regular agenda item. Summaries of written reports received by the Committee in advance of the meeting will receive a time allocation of up to ten minutes. Otherwise, the time allocation will be five minutes, including questions and answers. The Committee may decide to allocate additional time at the end of the regular agenda.
  - A. Task Group Reports - Discuss drafting Committee self-evaluation report of 2020.**
  - B. 9/10/2020 Board Meeting Summary**
  - C. Staff Report**

## **CONSENT AGENDA (≈ 5 minutes)**

- 5. Approval of August 24, 2020 Meeting Minutes.**
- 6. Receive Customer Enrollment update as of September 17, 2020.**

## **REGULAR AGENDA**

- 7. Review and provide recommendation on VCE Strategic Plan. (Action) (≈ 45 minutes)**
- 8. Informational Presentation – CleanStart.** (nonprofit organization designed to accelerate the development of clean technology ventures within the Northern California region). (≈ 15 minutes)
- 9. Review and provide recommendation(s) on VCE’s statement on current environmental and social justice issues. (Action) (≈ 20 minutes)**
- 10. Long term procurement update. (Informational) (≈ 10 minutes)**
- 11. Receive and update Community Advisory Committee 2020 Long-Range Calendar. (≈ 5 minutes) (Discussion)**
- 12. Advisory Committee Member and Announcements: (≈ 5 minutes)** Action items and reports from members of the Advisory Committee, including announcements, reports on meetings, and information which would be of interest to the Committee or the public.



**13. Adjournment:** The next Community Advisory Committee meeting has been scheduled for Thursday, October 22, 2020 via Zoom teleconference. Time to be determined.

The Valley Clean Energy *Board* has scheduled a regular meeting for Thursday, October 8, 2020 at 4:00 p.m. via Zoom teleconference.

**PUBLIC PARTICIPATION INSTRUCTIONS FOR UPCOMING VALLEY CLEAN ENERGY COMMUNITY ADVISORY COMMITTEE MEETING ON THURSDAY, SEPTEMBER 24, 2020 AT 5:00 P.M.:**

**PUBLIC PARTICIPATION.** Public participation for this meeting will be done electronically via e-mail and during the meeting as described below.

**Public participation via e-mail:** If you have anything that you wish to be distributed to the CAC and included in the official record, please e-mail it to VCE staff at [Meetings@ValleyCleanEnergy.org](mailto:Meetings@ValleyCleanEnergy.org). If information is received by 3:00 p.m. on the day of the CAC meeting it will be e-mailed to the CAC members and other staff prior to the meeting. If it is received after 3:00 p.m. the information will be distributed after the meeting, but within 24 hours of the conclusion of the meeting.

**Verbal public participation during the meeting:** If participating during the meeting, there are two (2) ways for the public to provide verbal comments:

- 1) If you are attending by computer, activate the “participants” icon at the bottom of your screen, then raise your hand (hand clap icon) under “reactions”.
- 2) If you are attending by phone only, you will need to press \*9 to raise your hand.

**VCE staff will acknowledge that you have a public comment to make during the item and will call upon you to make your verbal comment.**

Public records that relate to any item on the agenda for a regular or special CAC meeting are available for public review on the VCE website. Records that are distributed to the CAC by VCE staff less than 72 hours prior to the meeting will be posted to the VCE website at the same time they are distributed to all members, or a majority of the members of the CAC. Questions regarding VCE public records related to the meeting should be directed to

Board Clerk Alisa Lembke at (530) 446-2750 or [Alisa.Lembke@ValleyCleanEnergy.org](mailto:Alisa.Lembke@ValleyCleanEnergy.org). The Valley Clean Energy website is located at: <https://valleycleanenergy.org/cac-meetings/>.

**Accommodations for Persons with disabilities.** Individuals who need special assistance or a disability-related modification or accommodation to participate in this meeting, or who have a disability and wish to request an alternative format for the meeting materials, should contact Alisa Lembke, VCE Board Clerk/Administrative Analyst, as soon as possible and preferably at least two (2) working days before the meeting at (530) 446-2754 or [Alisa.Lembke@ValleyCleanEnergy.org](mailto:Alisa.Lembke@ValleyCleanEnergy.org)

**VALLEY CLEAN ENERGY ALLIANCE  
COMMUNITY ADVISORY COMMITTEE**

**Staff Report - Item 5**

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**TO:** VCEA Community Advisory Committee  
**FROM:** Alisa Lembke, Board Clerk/Administrative Analyst  
**SUBJECT:** CAC August 27, 2020 Meeting Minutes  
**DATE:** September 24, 2020

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**Recommendation**

Receive, review and approve the attached August 27, 2020 meeting minutes.



**MINUTES OF THE VALLEY CLEAN ENERGY ALLIANCE  
COMMUNITY ADVISORY COMMITTEE  
MEETING  
THURSDAY, AUGUST 27, 2020  
VIA TELECONFERENCE**

Chair Hunter opened the Community Advisory Committee of the Valley Clean Energy Alliance in a special meeting on Thursday, August 27, 2020 beginning at 5:00 p.m. via teleconference pursuant to the Provisions of the Governor’s Executive Orders N-25-20 and N-29-20, which suspends certain provisions of the Brown Act and the Orders of the Public Health Officers with jurisdiction over Yolo County, to shelter in place and to provide for physical distancing.

**Welcome and Roll Call**

Committee Members Present: Yvonne Hunter (Chair), Marsha Baird (Vice Chair), Chris Casey (departed 6:45 p.m.), Christine Shewmaker, Mark Aulman, Peter Meyer, Gerry Braun, Cynthia Rodriguez (arrived 5:02 p.m.), Lorenzo Kristov (arrived 5:03 p.m.), David Springer (arrived 5:06 p.m.), Jennifer Rindahl (arrived 5:08 p.m./departed 6:58 p.m.)

Committee Members Absent: None

**Approval of Agenda** Chris Casey made a motion to approve the August 27, 2020 meeting Agenda with Item 7 (draft statement on environmental and social justice) being addressed after Item 8 (Strategic Plan), seconded by Mark Alman. Motion passed unanimously.

**Public Comment / Introductions** Chair Yvonne Hunter asked if there were any public comments.

Juliette Beck of the Yolo Climate Emergency Coalition provided a verbal public comment and informed the CAC that their group has been working on a climate emergency resolution that they hope to have before the Yolo County Board of Supervisors on September 29, 2020. She requested the CAC look at it and consider recommending support. It was suggested she send the final version to VCE’s Board Clerk for distribution as soon as it is ready. It was noted that numerous jurisdictions, including the City of Davis, have passed climate emergency resolutions.

There were no other verbal or written public comments.

**Brief task Group and VCE staff Reports** **Task Group Reports**

Outreach Task Group: Mark Aulman informed those present that the task group met on Monday and initiated regular meetings once a month. The task group is working on procedural modifications to include the group’s input on draft documents before being sent out; synchronizing and developing outreach on the draft Strategic Plan; and working on message development. The group is being proactive by planning six (6) months out and concentrating on message alignment.



Programs Task Group: Marsha Baird informed those present that the task group continues to work on the programs plan and coordinating programs in alignment and timing of the 3 year Strategic Plan. In addition, the group has been working on researching the California Public Utilities Commission (CPUC) Self-generation Incentive Program (SGIP) which supports existing, new, and emerging distributed energy resources and the “flattening the duck curve” article provided by CAC Member David Springer to encourage VCE customers to use energy earlier in the day to reduce usage and load in the late afternoon and evening.

Rates Task Group: Lorenzo Kristov informed those present that the task group has had one meeting and plan on meeting again. Interim General Manager Mitch Sears added that conversations with the SMUD rates team have occurred asking to build a model to assess a few different rate options for VCE.

Strategic Plan Task Group: Gerry Braun informed those present that the task group met earlier in the week to review and discuss the draft Strategic Plan and the next steps. The task group plan on meeting again soon.

Leg/Reg Task Group: Chair Hunter informed those present that the task group continues to meet and that the Legislature will adjourn on Monday, August 31<sup>st</sup>. However, she speculates that the Legislature will meet in a special session to handle a few urgent and outstanding items.

**8/13/2020 Board meeting summary:** Mr. Sears provided a summary to those present of the Board’s August 13, 2020 meeting, including the Board adopting the Integrated Resource Plan.

VCE Board Chair and Yolo County Board of Supervisor Don Saylor was present and announced that VCE allocated \$1,500 as a donation to the Greater Winters Relief Fund through the Winters Rotary group for LNU fire victims. The hardest hit is in the Putah Creek area, Cache Creek Canyon and Rumsey. VCE Staff Tessa Tobar informed those present that the need for donations are on Twitter and Facebook social media and that the donation goal was only \$300 short. Mr. Sears informed those present that VCE Staff are looking for another donation platform in the other areas of Yolo County effected by the fire.

**Staff Report:** Mr. Sears informed the CAC that prior to the next request for offers (RFO) solicitation, Staff will provide information and request for input from the CAC on prioritizing types of energy technologies to consider in the next RFO solicitation. VCE Staff Gordon Samuel provided a brief update on responses to the local RFO.



Christine Shewmaker reminded Staff that she and others would like to see the Board adopt a long term goal of working towards carbon neutrality by 2030. Interim General Manager Mitch Sears informed those present that Staff are looking to incorporate this goal into the Strategic Plan.

Chair Hunter informed those present that Staff consulted legal counsel on the CAC Meeting Procedures summarized at the July 23, 2020 meeting. Staff are finalizing the Meeting Procedures guide, which will be distributed to the Members and used when new Members are appointed to the CAC.

There were no verbal or written public comments.

#### **Consent Items**

David Springer made a motion to approve the consent items, seconded by Marsha Baird. Motion passed unanimously. The following items were:

1. approved July 23, 2020 special meeting Minutes; and
2. received customer enrollment update as of August 19, 2020.

There were no verbal or written public comments.

#### **Item 7: VCE Strategic Plan Process (Informational)**

Mr. Sears introduced Shawn Marshall of LEAN Energy, VCE's consultant to the Strategic Plan effort. Ms. Marshall guided the CAC Members through the review and discussion of the draft 3-year Strategic Plan. CAC Members provided valuable input on the draft plan, focusing on the goals outlined in the draft. Comments and suggestions were provided to staff and Ms. Marshall, some of which may be incorporated into the plan as appropriate. A subsequent draft will be presented to the CAC at their September meeting to be considered for making a recommendation to the Board for adoption in October. VCE Staff George Vaughn invited Members to provide via e-mail any additional comments, specifically on key goals 6 (Organization and Workplace) and 7 (Information Systems and Technology).

Chris Casey departed the meeting at 6:45 p.m.

There were no verbal or written public comments.

#### **Item 8: VCE Draft statement on current environmental and social justice issues (Discussion/Action)**

Mr. Sears introduced VCE Staff Rebecca Boyles. Ms. Boyles provided an overview and status of the draft VCE statement on environmental and social justice. CAC Members suggested a number of additions and clarifications to the statement. Their feedback will be shared with the Board working group. The CAC requested that a redraft of the statement be provided at their next meeting for review and to be considered for recommendation to the Board for adoption in October.

There were no verbal or written public comments.



**Long Range 2020  
Calendar**

Staff noted that a quarterly update on renewable content has been added to the calendar for the month following the quarter when the data is available, with the first update to be provided in October 2020.

An item to be included on a future CAC meeting is a discussion of VCE working towards a long term goal for carbon neutrality by 2030 with an invitation to SMUD to attend and provide additional information on SMUD's statement.

Staff informed the CAC that the next request for offers (RFO) is scheduled to go out in mid-2021. Prior to the next RFO being finalized and submitted for solicitation, Staff will schedule several meetings for the CAC to discuss the types of energy technology to be considered as well as prioritizing those technologies.

There were no verbal or written public comments.

**Advisory Committee  
Member and  
Announcements**

Chair Hunter thanked Staff for distributing information about rotating blackouts.

**Adjournment to  
Next Meeting**

Mr. Meyer made a motion to adjourn, seconded by Ms. Baird. The meeting adjourned at 7:34 p.m. to the next regular scheduled meeting for Thursday, September 24, 2020 at 5 p.m. via teleconference.

Alisa M. Lembke  
Board Clerk/Administrative Analyst



# VALLEY CLEAN ENERGY ALLIANCE

## Staff Report – Item 6

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**TO:** VCEA Community Advisory Committee  
**FROM:** Mitch Sears, Interim General Manager, VCEA  
**SUBJECT:** Customer Enrollment Update (Information)  
**DATE:** September 24, 2020

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### RECOMMENDATION

Receive the Customer Enrollment update as of September 17, 2020.

### Attachment:

1. September 17, 2020 Customer Enrollment update

# Item 6 - Enrollment Update

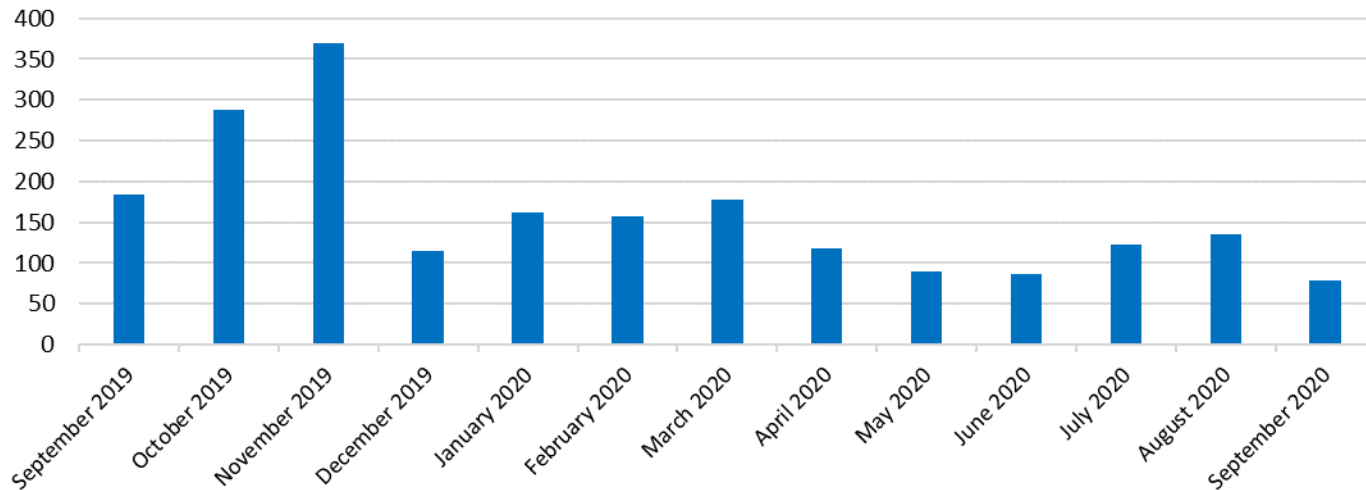
	Davis	Woodland	Yolo Co	Total	Residential	Commercial	Industrial	Ag	NEM	Non-NEM
VCEA customers	28,524	20,247	10,541	59,312	51,612	5,840	6	1,854	7,397	51,915
Eligible customers	30,912	23,349	12,251	66,512	57,824	6,514	7	2,167	8,209	58,303
Participation Rate	92%	87%	86%	89%	89%	90%	86%	86%	90%	89%

- There are currently 1,541 NEM customers not included in this table. They will enroll throughout the remainder of 2020.

## % of Load Opted Out

Residential	Commercial	Industrial	Ag	Total
11%	10%	14%	14%	12%

## Monthly Opt Outs

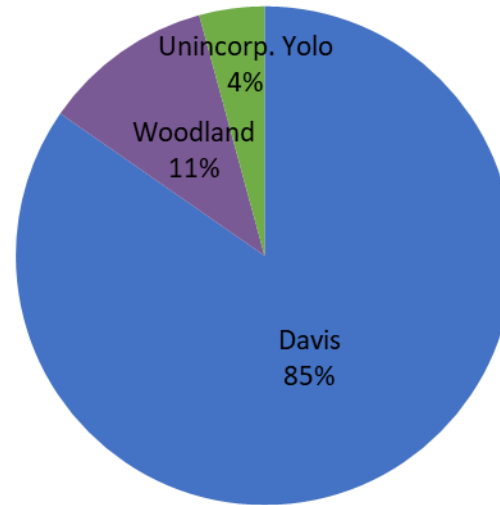


Status Date: 9/17/20

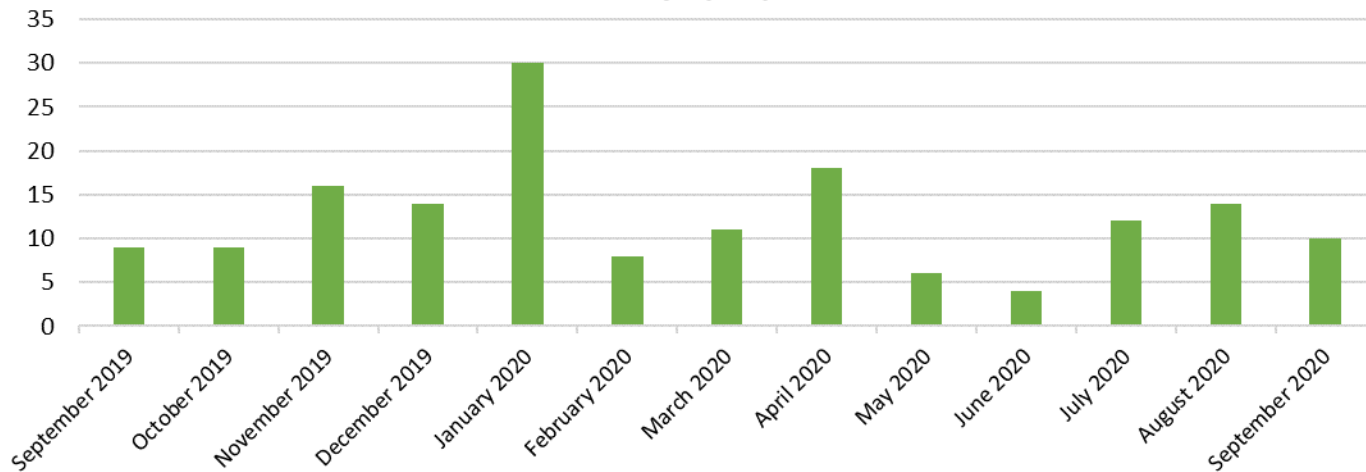


# Item 6 - Enrollment Update

### 378 Opt Ups



### Monthly Opt Ups



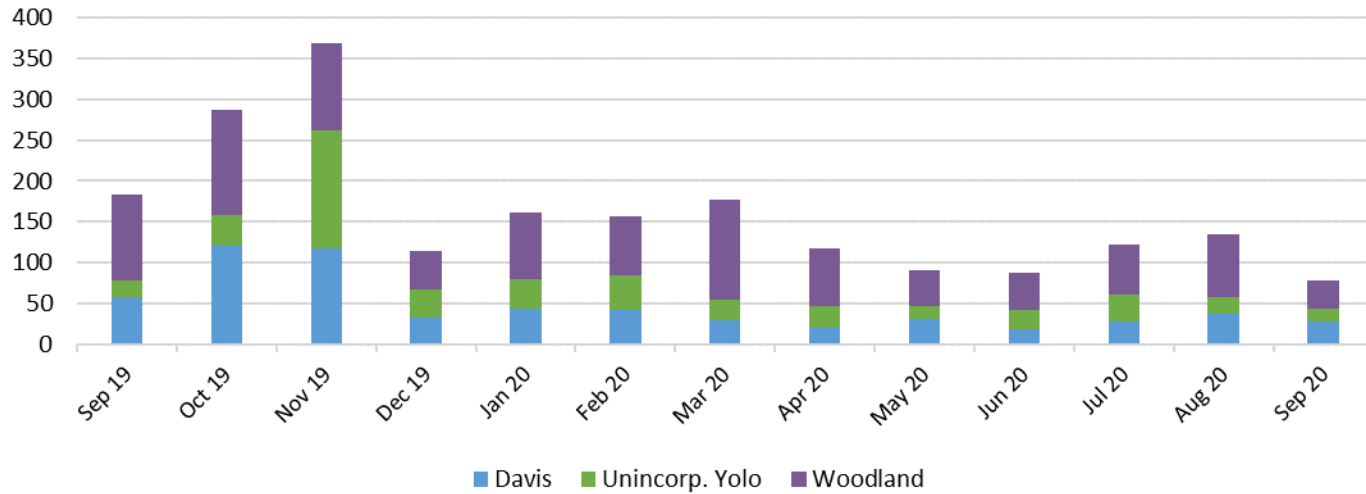
Status Date: 9/17/20



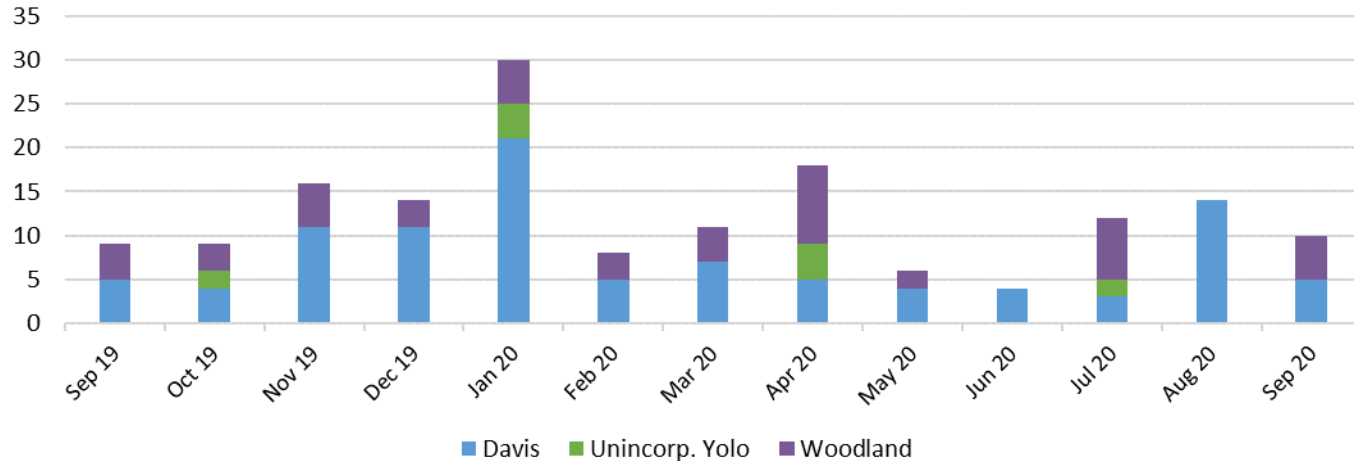
**VALLEY**  
CLEAN ENERGY

# Item 6 - Enrollment Update

## Monthly Opt Outs



## Monthly Opt Ups



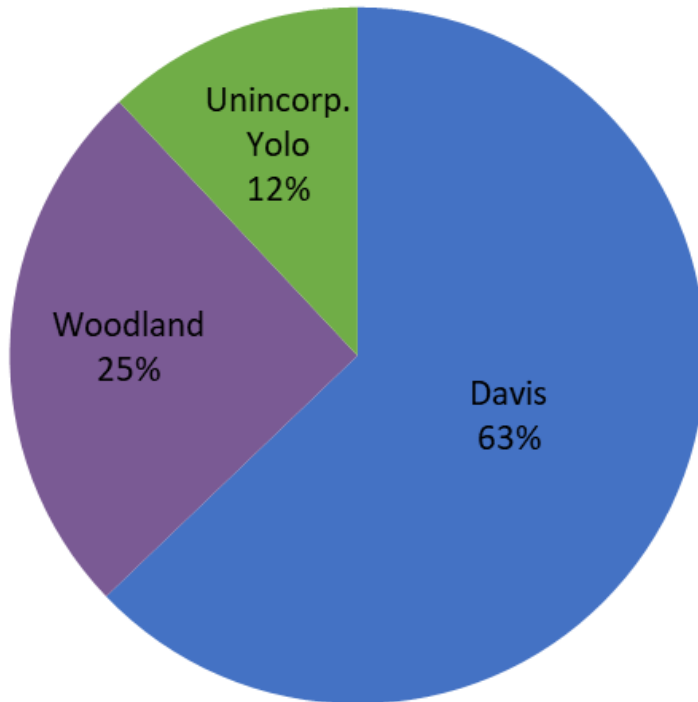
Status Date: 9/17/20



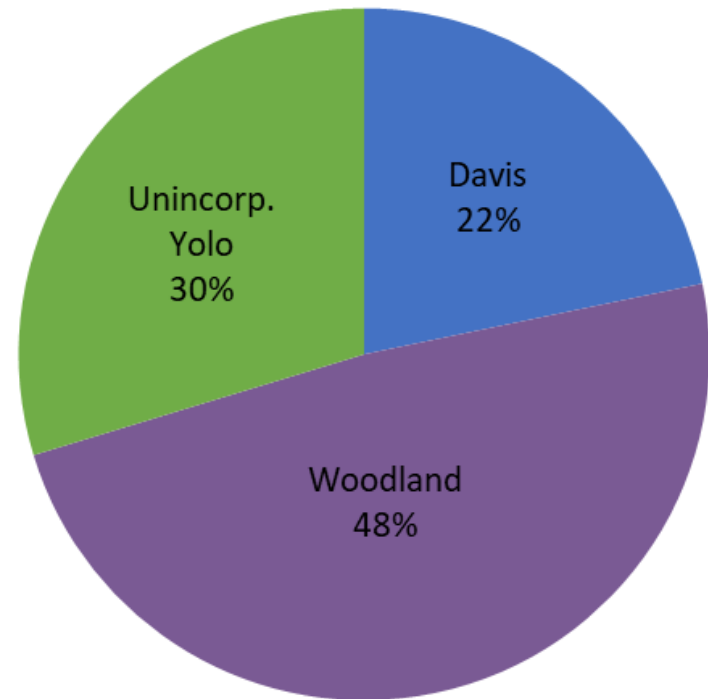
**VALLEY**  
CLEAN ENERGY

# Item 6 - Enrollment Update

358 Opt Ups



8861 Opt Outs



# VALLEY CLEAN ENERGY ALLIANCE

## Staff Report – Item 7

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**TO:** Community Advisory Committee

**FROM:** Mitch Sears, Interim General Manager  
George Vaughn, Director of Finance & Internal Operations

**SUBJECT:** Draft VCE Strategic Plan

**DATE:** September 24, 2020

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### RECOMMENDATION

1. Review and provide final feedback on the draft VCE Strategic Plan.
2. Recommend approval of the draft VCE Strategic Plan to the VCE Board of Directors.

### PURPOSE

This Staff Report and attached draft Strategic Plan will be reviewed at the September 24th Community Advisory Committee (CAC) meeting. The purpose is to gain final feedback from the CAC and present the draft VCE Three-Year Strategic Plan (Plan) for CAC recommendation to the Board.

### BACKGROUND

The draft Strategic Plan is intended to guide VCE for the next 3 years (2021-2023) and has been developed over the past several months based on Board direction. Previous staff reports and analysis have focused on identification of general areas of focus and collection of input to inform development of the draft plan. This staff report focuses on recent activities associated with development of a final draft Plan scheduled for Board consideration in October.

At the August 27, 2020 CAC meeting, the CAC reviewed the Board and CAC summarized feedback on the draft Plan collected over the summer. Committee feedback was captured at that meeting (and in subsequent CAC communications), and incorporated into the draft Plan. In addition to the Board/CAC feedback and internal analysis (e.g. 2019 Staff SWOT analysis), Staff have reviewed several existing CCA strategic plans, the recently adopted SMUD Climate Emergency Resolution, and the draft Yolo Climate Crisis Resolution scheduled to be considered by the Yolo County Board of Supervisors in late September. The following are provided for reference:

- Peninsula Clean Energy Strategic Plan (2020-2025)  
[https://www.peninsulacleanenergy.com/wp-content/uploads/2020/06/PCE-Strategic-Guide-Online-W.pdf?utm\\_source=strategy\\_page&utm\\_medium=website\\_innnerclick&utm\\_campaign=PDF\\_Tracker](https://www.peninsulacleanenergy.com/wp-content/uploads/2020/06/PCE-Strategic-Guide-Online-W.pdf?utm_source=strategy_page&utm_medium=website_innnerclick&utm_campaign=PDF_Tracker)
- SMUD Climate Emergency Resolution (Carbon Neutral by 2030) – this draft was adopted by the SMUD Board on July 17, 2020

<https://www.smud.org/-/media/Documents/Corporate/About-Us/Board-Meetings-and-Agendas/2020/July/Draft-Climate-Emergency-Resolution-07-16-2020.ashx>

- Climate Crisis Declaration in Yolo County (Attached) – Local climate advocacy group drafted document scheduled to be considered by the Yolo County Board of Supervisors in late September

These recent documents and actions have helped shape final revisions to the draft Plan (attached).

At the September 10, 2020 Board Meeting, the Board reviewed the Strategic Plan Board/CAC summarized feedback, along with the Draft Strategic Plan Outline. Feedback was given and captured at that meeting and in subsequent Board communications and incorporated into the final draft Plan.

Staff has revised the draft Plan based on feedback from the Board, CAC, VCE staff and LEAN Energy. This feedback was collected through Board and CAC worksheets, individual Board interviews, individual CAC member input, and at public Board and CAC meetings. This input resulted in dozens of revisions to the draft Plan. Key revisions include:

- The overall focus of the Plan is more forward looking and aspirational.
- The topic areas and goals are more focused and lean.
- Carbon neutrality has been articulated in the decarbonization goal.
- Added emphasis on addressing underserved and disadvantaged communities and diversity.
- Support for emerging technologies/approaches to reliability, resiliency, and public safety.

The draft Plan includes six topic areas, eight goals, and a variety of supporting objectives. The final adopted Plan will include metrics to measure progress toward key objectives. Staff level workplans will support implementation of the goals and objectives.

The Board is scheduled to consider the draft Plan at its October 8, 2020 meeting.

## **CONCLUSION**

Staff is seeking final feedback and insights from the CAC prior to presenting the Plan for Board consideration their October 8, 2020 meeting.

## **ATTACHMENTS**

1. VCE Draft Three-Year Strategic Plan
2. Draft Yolo Climate Crisis Resolution



# Valley Clean Energy Strategic Plan **DRAFT AS OF 09-18-2020** 2021-2024

## VCE MISSION

Deliver cost-competitive clean electricity, product choice, price stability, energy efficiency, and greenhouse gas emission reductions.

## INTEGRATED VISION FOR VCE

Valley Clean Energy (VCE) is a public not-for-profit joint-powers authority that operates a state-authorized Community Choice Aggregation (CCA) program. Participating VCE communities include the City of Woodland, the City of Davis, the City of Winters, and the County of Yolo. Valley Clean Energy is one of 21 other operating CCAs in the state of California which have their origins in customer choice and the accelerated shift to affordable clean and carbon free power. A core value of California CCAs, including VCE, is the ability to respond to the climate crisis by cost effectively decarbonizing the grid through local energy choice and decision making. CCAs across the board have exceeded aggressive State energy mandates and are enabling scalable climate solutions at the local level.

One of the key factors driving the formation of VCE was to address climate change and improve local health and safety by supporting the transition to clean energy and building local resilience. In many ways, VCE serves as the link between the State's goals in these areas and what happens at the local level. Valley Clean Energy enables its participating jurisdictions to determine the sources, modes of production, and costs of the electricity they procure for the residential, commercial, agricultural and industrial users in their areas. VCE customers continue to pay PG&E to deliver the electricity procured by VCE and perform billing, metering, and other electric distribution utility functions and services. A clean energy portfolio along with satisfied customers and a commitment to local energy innovation will always be guiding priorities for VCE.

## NEAR-TERM VISION (Next 3 Years)

The near-term vision for VCE is to provide electricity users with greater choice over the sources and prices of the electricity they use, by:

- Offering basic electricity service with highest available renewable electricity content and lower carbon content, at a rate competitive with PG&E;
- Developing and offering additional carbon free and/or local generation options at modest price premiums;
- Establishing an energy planning framework for developing local energy programs and local energy resources and infrastructure;



- Evaluating and adopting best practices in the electricity service industry for planning and operational management; and,
- Accomplishing the goals enumerated below while accumulating reserve funds for future VCE energy programs and mitigation of future risks.

### **LONG-TERM VISION (4+ Years)**

The future vision for VCE is to continuously improve the electricity choices available to VCE customers, while expanding local energy-related economic opportunities, by:

- Causing the deployment of new renewable and low carbon energy sources within VCE’s service territory and surrounding region as much as possible;
- Substantially increasing the renewable electricity content of basic electricity service, with the ultimate goal of achieving zero carbon emission electricity by 2030;
- Developing and managing customized programs for energy electrification, on-site electricity production and storage;
- Accelerating deployment of local energy resources to increase local economic development, investment, employment, innovation and resilience;
- Working to achieve the climate action goals of participating jurisdictions to shape a sustainable energy future;
- Saving money for ratepayers on their energy bills; and
- Recruiting participation of additional jurisdictions in and near Yolo County within a set of established criteria and measurable benefits to the customers and communities served by VCE.

### **STRATEGIC PLAN**

This Strategic Plan focuses VCE on achieving better energy outcomes for its customers and communities by guiding the organization’s actions over the next three years. The Plan maps a route to VCE’s goals and allows for course correction as new information and learning occurs. The energy sector in California is in a transformational period and VCE allows local energy priorities and needs to be heard and ultimately acted upon. This plan helps VCE build a strong foundation from which to identify and guide strategic action over the next three years, being mindful of the longer-term aspirations of the Agency. It is anticipated that this Plan will be ready for implementation in 2021 and reviewed annually to ensure that the Agency remains on track and course corrects if necessary.

### **METHODOLOGY AND ORGANIZATION**

VCE’s strategic plan is based on the experience of the Agency’s first two years in operation as well as current energy market conditions, a strengths/weaknesses/opportunities/threats (SWOT) analysis which was completed in 2019, and detailed feedback from the Board of Directors, Community Advisory Committee (CAC) members and VCE staff. The Plan covers six topical categories which are most relevant to VCE’s operations. Within each category, the Plan specifies a set of aspirational goals and follows with strategies to achieve or make progress toward those goals over the next three years.

## **STRATEGIC GOALS**

### **A) FINANCIAL STRENGTH**

A successful CCA program requires disciplined fiscal strategies and financially sound policies. VCE is committed to managing its financial resources responsibly and setting a standard of transparency and accountability, ensuring efficiency and strong stewardship of the agency's financial resources. At VCE, our commitment to fiscal and operational excellence will ensure that all processes and operations are clearly defined and efficiently designed to align people, systems, and policies to maximize productivity and improve efficiency. Adhering to these policies and actively examining and assessing risk will help earn a high credit rating and a healthy position from which to deliver customer and community value.

**1. Goal 1: Maintain and grow a strong financial foundation and manage costs to achieve long-term organizational health.**

- 1.1. Objective: Maintain consistently healthy cash reserves to fund VCE's mission, vision, and goals.
- 1.2. Objective: Achieve an investment grade credit rating by end of 2024.
- 1.3. Objective: Commit to fiscal efficiencies to build a program foundation from which to deliver customer and community value.
- 1.4. Objective: Manage rates and energy costs to support the cash reserves policy.

**B) PROCUREMENT AND POWER SUPPLY**

Navigating the world of wholesale power markets and state-mandated power mix and reliability requirements while fulfilling our commitment to sourcing low/no carbon electricity requires a constant search for the right resources to meet sustainability and value proposition goals. The threat of losing load to Direct Access presents new challenges and opportunities to enhance product offerings to meet VCE's decarbonization goals and our customers' own environmental goals while considering financial and risk impacts. VCE is committed to providing carbon free electricity through a balanced approach which considers cost, risk, long-term value and best-fit in meeting community goals while exceeding California's RPS mandates.

**2. Goal 2: Manage power supply resources to consistently exceed California's Renewable Portfolio Standard (RPS) mandate while working toward a portfolio that is 100% carbon neutral by 2030.**

- 2.1. Objective: Continue to identify and pursue cost effective local renewable energy resources.
- 2.2. Objective: Acquire sufficient bundled energy and renewable resources to achieve VCE's greenhouse gas reduction targets.
- 2.3. Objective: Deploy storage and other strategies to achieve renewable, carbon neutral, resource adequacy, and resiliency objectives.
- 2.4. Objective: Identify and pursue cost effective, local distributed energy (e.g., behind the meter rooftop solar+storage) resources to help meet reliability needs.
- 2.5. Objective: Study the feasibility of achieving a portfolio that is 100% carbon neutral by 2030.
- 2.6. Objective: Optimize the hedging strategy to mitigate risk in accordance with the energy risk guidelines and procurement plan.

**C) CUSTOMERS AND COMMUNITY**

VCE is a customer and community focused organization. We will use all available channels and platforms to cultivate relationships with and bring customer value to all segments of the communities we serve – including those that have been historically underserved/under resourced. These channels include leveraging existing outlets established by our member agencies, partnering with commercial customers to enhance their community presence, and re-engaging with those who have opted out. Partnerships with commercial and agricultural customers are particularly important to building VCE's brand in a region rooted in food production and innovation. Communicating our competitive rates and product and service benefits in clear and accessible ways will strengthen customer loyalty and enhance our financial standing, enabling us to better serve our communities.

**3. Goal 3: Maintain and prioritize high levels of customer satisfaction and retention.**

- 3.1. Objective: Develop programs and initiatives that deliver affordable rates, lower emissions, and value to our customers.
- 3.2. Objective: Measure and increase customer satisfaction.
- 3.3. Objective: Maintain a participation rate of no less than 90%.
- 3.4. Objective: Maintain a customer-focused culture.

**4. Goal 4: Enhance VCE’s benefits to the communities it serves, with a particular focus on disadvantaged and historically marginalized communities, and non-residential customers**

- 4.1. Objective: Develop a strategy and approach to more effectively engage disadvantaged and historically marginalized communities.
- 4.2. Objective: Develop a strategy and approach to more effectively engage local business and agricultural customers.
- 4.3. Objective: Build awareness and trust through engagement with the communities VCE serves.

**D) DECARBONIZATION & GRID INNOVATION**

One of the key factors driving the formation of VCE was to address climate change and improve local resiliency. We will play a vital role in this decades-long endeavor, with the ongoing support of our community and our Board. In addition to providing carbon-free electricity, we are reinvesting in our region and expanding our toolset for furthering emissions reductions and energy resiliency by launching decarbonization and grid innovation programs. These programs represent the next stage in VCE’s maturity and are the mechanism by which VCE will further engage our communities to achieve our mission. We will leverage partnerships, prioritize innovation and use data science to manage and influence carbon-free energy use. We will embody the entrepreneurial and innovative spirit of the community in which we live and work, the spirit of Yolo County, to bend the carbon curve downwards and improve the lives of our community members.

**5. Goal 5. Help drive energy sector related local greenhouse gas emissions reductions by working with local partners.**

- 5.1. Objective: Support member agency achievement of energy sector related emission reduction targets.
- 5.2. Objective: Develop a VCE decarbonization and resiliency roadmap.
- 5.3. Objective: Increase participation in VCE’s UltraGreen 100% renewable product.

**6. Goal 6. Promote grid innovation programs to improve grid stability, reliability and safety.**

- 6.1 Objective: Develop a grid innovation roadmap for VCE’s service territory.

**E) STATEWIDE ISSUES: REGULATORY & LEGISLATIVE AFFAIRS**

The regulatory and legislative processes wield critical influence over VCE’s ability to serve our customers and fulfill our core goals and mission. Working with CalCCA and other operating CCAs, VCE will actively engage with the regulatory and legislative communities in order manage operational risk, protect the interests of our customers, enhance our ability to mitigate greenhouse gas emissions, and help build a regulatory framework that supports innovation and customer choice in an equitable and cost-effective manner while preserving reliability and universal access.

**7. Goal 7: Strongly advocate for public policies that support VCE’s Vision/Mission.**

- 7.1. Objective: Work with CalCCA and other partners to proactively engage State regulators and legislators in developing policy that furthers VCE’s mission and facilitates our contributions to decarbonization, grid reliability, energy resiliency, affordability, local programs and social equity.
- 7.2. Objective: Develop relationships with community stakeholder organizations that foster support for VCE’s mission and vision.
- 7.3. Objective: Optimize regulatory compliance activities.

## **F) ORGANIZATION, WORKPLACE & TECHNOLOGY**

Human capital is a successful organization's greatest asset, and at VCE we've built a highly talented and dedicated team that will ensure the success and prosperity of our organization. Contracting with Saramento Municipal Utility District (SMUD) to deliver high quality services and personnel support during launch and early operations has allowed VCE to realize these objectives from the outset. Over the period of this strategic plan, VCE will explore transition from a contract dependent organization to one that balances the values and efficiencies of development and retention of high-quality in-house staff supported by high-quality outside services. Building, valuing, and nurturing this team's talent will require a start-up culture that supports creativity, open communication, and the free flow of ideas to spur innovation. We will provide an infrastructure within VCE that supports and cultivates our employees through professional and personal development, recognizes and rewards their contributions to achieving our mission, and offers opportunities that position our people, as well as VCE, for success. In attracting and maintaining skilled employees, VCE will continue to provide a rewarding workplace experience.

VCE will develop a decision support system that will enable it to nimbly assess and react to expansion opportunities as they arise. In addition, VCE will assess opportunities for shared services with other CCAs to optimize function and efficiency of service.

We also take customer information, privacy, and security seriously. Our systems and processes follow best practices and industry standards. Performance metrics are in place to ensure resiliency and high system availability on standard and mobile platforms. Periodic upgrades to IT resources will ensure continued adherence to these high standards. This strategic plan provides the approach that VCE is taking to address the challenges of delivering IT services in a dynamic environment with new regulations and continuous advancements in science and technology.

### **8. Goal 8: Analyze and implement optimal long-term organizational structure and management at VCE.**

- 8.1. Objective: Evaluate and pursue opportunities for shared services with other CCAs for certain functions.
- 8.2. Objective: Develop an evaluation framework to guide future expansion opportunities beyond the existing service territory.
- 8.3. Objective: Identify optimal management, staffing and contracting structure of VCE in the near and long term; factors include balance of internal staff vs. consultant support services, transition of leadership positions to permanent internal employees.
- 8.4. Objective: Promote diversity, equity and inclusion in leadership, hiring, promotion, and contracting policies.
- 8.5. Objective: Support health, wellness and a productive workplace.
- 8.6. Objective: Create an innovation-focused culture.

## **METRICS:**

- To be completed

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**RESOLUTION DECLARING A CLIMATE CRISIS REQUIRING AN URGENT AND  
INCLUSIVE MOBILIZATION IN YOLO COUNTY**

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**WHEREAS**, Yolo County, like other communities across California, is at risk of experiencing the devastating effects of extreme heat and weather events caused by climate change, including increased frequency and magnitude of wildfires and associated air pollution, health impacts, utility and transportation services interruptions, economic disruption, property loss, dislocation, housing shortages, food insecurity, gaps in education due to school closures, impacts on agricultural production; and increased demand on public sector resources and emergency response capacity;

**WHEREAS**, the COVID19 pandemic has spurred a health and economic crisis that has exposed and amplified pervasive social and economic disparities that will be further amplified by the climate change crisis;

**WHEREAS**, historically Yolo County actions have put it in the forefront of the green movement including adoption in 2009 of the Yolo County 2030 General Plan with more than 350 climate change related policies; among them: the 2011 adoption of a Climate Action Plan(CAP) to: reduce GHG emissions to 1990 levels by 2020, 27% below 1990 levels by 2030, 53% below 1990 levels by 2040, and 80% below 1990 levels by 2050; address economic and social adaptation to the effects of climate change; and implement detailed strategies and measures to achieve these goals and contribute to State and international climate protection efforts;

**WHEREAS**, Yolo County can continue its leadership by initiating with urgent speed, a Climate Mobilization of countywide resources to effect a just transition to an inclusive, equitable, sustainable, and resilient local economy while also supporting and advocating for regional, national, and international efforts necessary to reverse the climate, social justice, and economic crises.

**NOW THEREFORE BE IT RESOLVED**, Yolo County declares climate change a crisis requiring urgent and immediate mobilization of public and private resources to develop and implement a climate and sustainability plan that identifies and integrates current and future actions needed to achieve a just economic recovery and transition to a countywide carbon-negative (climate-positive) footprint by 2030.

**BE IT FURTHER RESOLVED**, Yolo County commits to an inclusive plan development and implementation process that engages and empowers all stakeholders, including historically under-represented and disproportionately impacted communities.

**BE IT FURTHER RESOLVED**, Yolo County shall consider recruiting and creating a working advisory body to develop and implement the plan. The advisory body shall include, in addition to appropriate county staff, representatives from cities or other appropriate

jurisdictions, community organizations, and public experts, representation from vulnerable, marginalized, and underserved communities. The advisory body shall be charged with engagement with the broader Yolo County community, including public meetings, to ensure all voices are heard.

**BE IT FURTHER RESOLVED**, Development and implementation of the plan shall be guided by science, data, best practices, equity, and justice.

**BE IT FURTHER RESOLVED**, Yolo County will consider and adopt sustainability, greenhouse gas (GHG) and co-pollutant carbon-footprint and ecological impact statements for relevant Yolo County Commissions and Board of Supervisor agenda action items in the same manner as fiscal impact statements are currently considered and adopted.

**BE IT FURTHER RESOLVED**, Yolo County calls on the State of California, the United States Congress, the President of the United States, and all governments and people worldwide to declare a climate emergency, initiate a Climate Action Mobilization to reverse both global warming and the ecological crisis, and provide maximum protection for all people and species of the world; and

**BE IT FURTHER RESOLVED**, in furtherance of this resolution, Yolo County shall submit a certified copy of this resolution to federal, state, regional, county, city, tribal organizations, and other relevant agencies and request that all relevant support, funding, and assistance in effectuating this resolution be provided.

**PASSED AND ADOPTED** by the Board of Supervisors of the County of Yolo, State of California, this [INSERT DATE], by the following vote:

AYES:  
NOES:  
ABSTAIN:  
ABSENT:

By:  
Gary Sandy, Chair of the Board

Attest:  
Clerk, Board of Supervisors

Approved as to Form:  
Philip J. Pogledich, County Counsel

By:  
Julie Dachtler, Deputy Clerk (seal)

By:  
Assistant County Counsel

**VALLEY CLEAN ENERGY ALLIANCE  
COMMUNITY ADVISORY COMMITTEE**

**Staff Report - Item 9**

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**TO:** Valley Clean Energy Community Advisory Committee

**FROM:** Mitch Sears, Interim General Manager  
Rebecca Boyles, Director of Customer Care and Marketing

**SUBJECT:** Review and make recommendation to the Board to adopt the Draft Statement on Environmental Justice

**DATE:** September 24, 2020

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**RECOMMENDATIONS**

1. Review the incorporated feedback and changes in the Draft Statement on Environmental Justice; and
2. Recommend adoption of the Draft Statement to the VCE Board of Directors.

**BACKGROUND**

In June, the VCE Board of Directors appointed a Board Working Group to work with staff to develop a Draft Statement on Environmental Justice issues. The Community Advisory Committee (CAC) and the Board have provided direction that the draft statement should be focused on actions VCE can take to address these issues within the energy sector. The Draft Statement includes specific actions that VCE can take to help address these issues and strengthen the organization and communities served by VCE. Staff has asked the CAC for further feedback on how to make the Statement actionable and presented the Draft Statement and CAC feedback to the Board of Directors at the September 10<sup>th</sup> Board meeting.

The CAC reviewed the Draft Statement and provided feedback at the August 27<sup>th</sup> CAC meeting. The feedback included adding “Racial” and “Climate” to “Environmental and Social Justice;” better identifying customers (including those that have opted out) in underrepresented communities and making sure VCE involves them more in workshops and CAC meetings; and expanding efforts by VCE and the Board to recruit for greater diversity on the CAC.

The intent to add “racial” and “climate” to “environmental and social justice” is to be more inclusive of historically marginalized groups, and to recognize that disadvantaged communities (DACs) often bear a disproportionate share of climate change impacts. VCE staff supports this intent; however, under closer inspection of the official definition of the term “environmental justice” by the Environmental Protection Agency (EPA), it appears that the intent is captured well in the official definition, and, in fact, the word “social” is rendered redundant in the term as well. The official definition of Environmental Justice (EJ) is: “the fair treatment and meaningful involvement of all people regardless of race, color, national origin, or income with

respect to the development, implementation and enforcement of environmental laws, regulations and policies<sup>1</sup>.” Staff recommends that we adhere to the EPA’s terminology and while maintaining inclusivity of the concepts of social, racial and climate justice by confirming the name “Environmental Justice Working Group.”

To address CAC feedback on better identifying and involving people from DACs in VCE’s workshops, programs and leadership, staff added more specificity to the Draft Statement on how VCE will engage a more diverse set of voices to participate in the VCE decision making process. Feedback on the intent to recruit for greater diversity on the CAC was expanded and added to the last action item on the Statement. The revised action item was changed to read:

“...more deeply integrate diversity, equity, and inclusion in our internal hiring, promotion, leadership (Board and CAC) and contracting policies.”

Staff has incorporated CAC feedback into the Draft Statement and requests that the CAC review the Draft Statement on Environmental Justice and make a recommendation to adopt the Statement to VCE’s Board of Directors at the October Board meeting.

### **Attachment**

1. Draft Statement on Environmental Justice issues

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<sup>1</sup> <https://www.epa.gov/environmentaljustice/learn-about-environmental-justice>



**Attachment 1**  
**Draft of Valley Clean Energy's Statement on Environmental Justice**

Valley Clean Energy (VCE) is a mission-driven community-based not-for-profit public electricity supplier serving nearly 90% of the electricity customers in unincorporated Yolo County and the cities of Woodland, Davis, and Winters. We supply cost-competitive clean electricity to everyone who chooses our service, regardless of race, gender, economic status, sexual orientation, gender identification, nationality, religion or political views. We were established to achieve better outcomes for the customers and communities we serve and are therefore stronger and more effective when the full range of customer voices we serve are reflected in our decisions.

Valley Clean Energy recognizes that environmental justice issues are deeply ingrained in our society. This includes the energy sector, where VCE can have a role in directly addressing energy-related inequities many people in under-resourced or disadvantaged communities face. This time of broad awakening across our country challenges us to respectfully acknowledge our role in truly effecting better outcomes for all of the communities and customers we serve.

We acknowledge that historically not all customers have had equitable access to the decisions that shape and affect their communities. We will do our part to ensure that the decisions we make about energy supply and community reinvestment help to further environmental justice. Valley Clean Energy is committed to supplying more electricity that is produced by renewable, non-polluting sources such as solar, wind and hydroelectric. We are also committed to identifying and improving our systems that could perpetuate institutional barriers. To this end, VCE has made these commitments to further encourage diversity, equity and inclusion:

- We will listen, learn and act.
- We will explicitly integrate and address the concerns and priorities of historically marginalized communities in the design and implementation of VCE's services and programs – to ensure that *all* of our customers are well served.
- We will work alongside our sister agencies in the Environmental Justice and Equity Committee of the Community Choice Energy trade association (CalCCA) to develop programs and policies that reduce environmental harm in all California communities – especially those with a history of environmental injustice.
- We will invite a more diverse set of voices to the table to effectively advance environmental justice in low-income and disadvantaged communities (DACs). We will reach out to DACs through targeted outreach campaigns to more thoroughly involve them in VCE workshops, program design and meetings of the Board of Directors and the Community Advisory Committee (CAC).
- We will more deeply integrate diversity, equity, and inclusion in our internal hiring, promotion, leadership (Board and CAC) and contracting policies.

Confronting the current challenges of environmental justice requires authentic and sustained listening. To that end, we would like to extend the invitation to more deeply engage all members of our community – especially those whose voices have not yet have been fully represented. Please share your feedback, concerns and ideas at our [Board](#) and Community Advisory Committee meetings. All meetings are open to the public. And please consider contributing your expertise to VCE as a member of the Community Advisory Committee. Applications are available [here](#) -- and meeting schedules are available [here](#).

**VALLEY CLEAN ENERGY ALLIANCE  
COMMUNITY ADVISORY COMMITTEE**

**Staff Report – Item 11**

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**TO:** VCE Community Advisory Committee  
**FROM:** Alisa Lembke, Board Clerk/Administrative Analyst  
**SUBJECT:** Board and CAC 2020 Long Range Calendar  
**DATE:** September 24, 2020

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Please find attached the 2020 Board and Community Advisory Committee (CAC) Long Range Calendar. It lists upcoming meetings and proposed topics for discussion. Please make suggestions if there are topics you wish to add.

It is being proposed that the CAC meeting scheduled for Thursday, October 22, 2020 start at 4 p.m. Chair Hunter will provide additional information about this request and will be looking for input on this proposal.

**Attachment:**

1. 2020 Board and CAC Long Range Calendar

**VALLEY CLEAN ENERGY**  
**2020 Meeting Dates and Proposed Topics – Board and Community Advisory Committee**

MEETING DATE		TOPICS	ACTION
January 9, 2020	<b>Board</b> WOODLAND	•	•
January 23, 2020	<b>Advisory Committee</b> WOODLAND	•	•
February 13, 2020	<b>Board</b> DAVIS	• Power Purchase Agreement	• Action
February 27, 2020	<b>Advisory Committee</b> DAVIS	• Task Groups – Present Tasks/Projects • Update on Regulatory Assistance Project	• Informational • Informational
March 12, 2020	<b>Board</b> WOODLAND	• Preliminary FY20/21 Operating Budget (Regular) • GHG-free attributes • Local/Regional Renewable RFO solicitation	• Review • Action • Informational
Monday, March 23, 2020 CANCELLED	<b>Board</b> WOODLAND	• Strategic Plan • To be rescheduled for a future date	• Discussion/Action
March 26, 2020 IRP workshop CANCELLED	<b>Advisory Committee</b> WOODLAND	• Integrated Resource Plan (IRP) workshop (to be rescheduled - due date is now September 1, 2020)	• Information
April 9, 2020 Via Teleconference	<b>Board</b> DAVIS	• Local / Regional Renewable Request for Offers (RFO) solicitation • River City Bank Revolving Line of Credit • Power Purchase Agreement	• Action • Action • Action
April 23, 2020 Via Teleconference	<b>Advisory Committee</b> DAVIS	• Review Task Groups' projects/tasks "charge" for 2020	• Action

May 14, 2020 Via Teleconference	<b>Board</b> WINTERS	<ul style="list-style-type: none"> <li>• Power Purchase Agreement - YCFCWCD</li> <li>• Greenhouse Gas (GHG)-free attributes</li> <li>• Update on FY20/21 Operating Budget</li> </ul>	<ul style="list-style-type: none"> <li>• Approval</li> <li>• Action</li> <li>• Informational</li> </ul>
May 28, 2020 Via Teleconference IRP Workshop	<b>Advisory Committee</b> WOODLAND	<ul style="list-style-type: none"> <li>• Integrated Resource Plan (IRP) Public Workshop, CAC to provide recommendation</li> </ul>	<ul style="list-style-type: none"> <li>• Information / Discussion</li> </ul>
June 11, 2020 Via Teleconference	<b>Board</b> DAVIS	<ul style="list-style-type: none"> <li>• Final Approval of FY20/21 Operating Budget</li> <li>• Extension of Waiver of Opt-Out Fees for one more year</li> <li>• Re/Appointment of Members to Community Advisory Committee and Appoint City of Winters seats to CAC</li> <li>• SMUD Amendment to Contract re: VCE Collections Policy</li> <li>• Update on Integrated Resource Plan Public Workshop</li> </ul>	<ul style="list-style-type: none"> <li>• Approval</li> <li>• Action</li> <li>• Action</li> <li>• Action</li> <li>• Informational</li> </ul>
June 25, 2020 Via Teleconference	<b>Advisory Committee</b> DAVIS	<ul style="list-style-type: none"> <li>• Update on the Integrated Resource Plan (IRP) Process</li> <li>• Update on Request for Offers</li> </ul>	<ul style="list-style-type: none"> <li>• Information</li> <li>• Information</li> </ul>
July 9, 2020 Via Teleconference	<b>Board</b> WOODLAND	<ul style="list-style-type: none"> <li>• Update on draft Integrated Resource Plan (IRP due 9/1/20)</li> <li>• Renewable Portfolio Standard (RPS) Procurement Plan</li> <li>• River City Bank Line of Credit</li> </ul>	<ul style="list-style-type: none"> <li>• Informational</li> <li>• Action/Informational</li> <li>• Action</li> </ul>
July 23, 2020 Via Teleconference	<b>Advisory Committee</b> WOODLAND	<ul style="list-style-type: none"> <li>• Draft Integrated Resource Plan (due 9/1/20) and CAC recommendation to Board</li> <li>• Defining local renewable resources</li> </ul>	<ul style="list-style-type: none"> <li>• Action</li> <li>• Discussion</li> </ul>
August 13, 2020 Via Teleconference	<b>Board</b> DAVIS	<ul style="list-style-type: none"> <li>• Adoption of Integrated Resource Plan (due 9/1/2020)</li> <li>• Receive SMUD CPI Increase Amendment</li> <li>• Strategic Plan update</li> <li>• VCE's response to Environmental and Social Justice issues</li> </ul>	<ul style="list-style-type: none"> <li>• Action</li> <li>• Action</li> <li>• Informational</li> <li>• Informational</li> </ul>
August 27, 2020 Via Teleconference	<b>Advisory Committee</b> DAVIS	<ul style="list-style-type: none"> <li>• Strategic Plan update</li> <li>• Draft Statement Environmental and Social Justice Issues</li> </ul>	<ul style="list-style-type: none"> <li>• Informational</li> <li>• Discussion</li> </ul>
September 10, 2020 Via Teleconference	<b>Board</b> WOODLAND	<ul style="list-style-type: none"> <li>• Delegation of Contracting Authority</li> <li>• River City Bank Revolving Line of Credit</li> <li>• Strategic Plan update</li> <li>• Draft Statement Environmental and Social Justice Issues</li> </ul>	<ul style="list-style-type: none"> <li>• Action</li> <li>• Action</li> <li>• Discussion</li> <li>• Discussion</li> </ul>

September 24, 2020 Via Teleconference	<b>Advisory Committee</b> WOODLAND	<ul style="list-style-type: none"> <li>• Committee Evaluation of Calendar Year End (Draft Report)</li> <li>• Strategic Plan draft – seek recommendation to Board from CAC</li> <li>• Draft Statement Environmental and Social Justice Issues – seek recommendation to the Board from CAC</li> <li>• Long term procurement update</li> </ul>	<ul style="list-style-type: none"> <li>• Discussion</li> <li>• Discussion/Action</li> <li>• Discussion/Action</li> <li>• Informational</li> </ul>
October 8, 2020 Via Teleconference	<b>Board</b> WINTERS	<ul style="list-style-type: none"> <li>• Approval of FY19/20 Audited Financial Statements (James Marta &amp; Co.)</li> <li>• Adoption of Strategic Plan</li> <li>• Enterprise Risk Management Report</li> <li>• Adoption of Statement Environmental and Social Justice Issues</li> </ul>	<ul style="list-style-type: none"> <li>• Action</li> <li>• Action</li> <li>• Informational</li> <li>• Action</li> </ul>
October 22, 2020 Via Teleconference 4 P.M. START TIME?	<b>Advisory Committee</b> DAVIS	<ul style="list-style-type: none"> <li>• Committee Evaluation of Calendar Year End (Draft Report)</li> <li>• Quarterly Power Procurement / Renewable Portfolio Standard Update</li> </ul>	<ul style="list-style-type: none"> <li>• Discussion</li> <li>• Informational</li> </ul>
November 12, 2020 Via Teleconference	<b>Board</b> WOODLAND	<ul style="list-style-type: none"> <li>•</li> </ul>	<ul style="list-style-type: none"> <li>•</li> </ul>
<del>November 26, 2020</del> Thanksgiving Holiday – Rescheduled to 3 <sup>rd</sup> Thursday, November 19, 2020 Via Teleconference	<b>Advisory Committee</b> WOODLAND	<ul style="list-style-type: none"> <li>• Committee Evaluation of Calendar Year End (Draft Report)</li> <li>• Revised Procurement Guide – Finalize Recommendation to Board</li> </ul>	<ul style="list-style-type: none"> <li>• Discussion</li> <li>• Action: Recommendation to Board</li> </ul>
December 10, 2020 Via Teleconference	<b>Board</b> DAVIS	<ul style="list-style-type: none"> <li>• Election of Officers for 2020</li> </ul>	<ul style="list-style-type: none"> <li>• Nominations</li> </ul>
<del>December 24, 2020</del> Rescheduled to 3 <sup>rd</sup> Thursday, December 17, 2020 Via Teleconference	<b>Advisory Committee</b> DAVIS	<ul style="list-style-type: none"> <li>• Election of Officers for 2020</li> <li>• Finalization of Committee Calendar Year End Report</li> </ul>	<ul style="list-style-type: none"> <li>• Nominations</li> <li>• Approve Report</li> </ul>
January 14, 2021 Via Conference	<b>Board</b> WOODLAND	<ul style="list-style-type: none"> <li>• Receive CAC Calendar Year End Report</li> <li>• Approve Revised Procurement Guide</li> </ul>	<ul style="list-style-type: none"> <li>• Receive Report</li> <li>• Action</li> </ul>
January 28, 2021 Via Teleconference	<b>Advisory Committee</b> WOODLAND	<ul style="list-style-type: none"> <li>• Review and Discuss Task Groups</li> <li>• Quarterly Power Procurement / Renewable Portfolio Standard Update</li> </ul>	<ul style="list-style-type: none"> <li>• Discuss/Action</li> <li>• Informational</li> </ul>