



**Meeting of the Community Advisory Committee (CAC)
of Valley Clean Energy Alliance
Thursday, August 27, 2020
5:00 P.M.
Via Teleconference**

Pursuant to the Provisions of the Governor’s Executive Orders N-25-20 and N-29-20, which suspends certain provisions of the Brown Act and the Orders of the Public Health Officers with jurisdiction over Yolo County, to Shelter in Place and to provide for physical distancing, all members of the Community Advisory Committee and all staff will attend this meeting telephonically. Any interested member of the public who wishes to listen in may join this meeting via teleconferencing, as set forth below.

Please note that the numerical order of items is for convenience of reference. Items may be taken out of order on the request of any CAC member with the concurrence of the other members. Staff recommendations are advisory to the CAC. The CAC may take any action it deems appropriate on any item on the agenda even if it varies from the staff recommendation.

Members of the public who wish to listen to the CAC meeting may do so with the teleconferencing call-in number and meeting ID code. Teleconference to join meeting:

Join meeting via Zoom:

- a. From a PC, Mac, iPad, iPhone, or Android device with high-speed internet.
(If your device does not have audio, please also join by phone.)**

<https://us02web.zoom.us/j/83376767451>

Meeting ID: 833 7676 7451

- b. By phone**

One tap mobile:

+16699009128,,83376767451# US

+13462487799,,83376767451# US

Dial:

+1 669 900 9128 US

+1 346 248 7799 US

Meeting ID: 833 7676 7451#

Public comments may be submitted electronically or during the meeting. Instructions on how to submit your public comments can be found in the PUBLIC PARTICIPATION note at the end of this agenda.

Committee Members:

Yvonne Hunter (Chair), Marsha Baird (Vice Chair), Gerry Braun, Christine Shewmaker, Mark Aulman, Lorenzo Kristov, David Springer, Christine Casey, Jennifer Rindahl, Peter Meyer, Cynthia Rodriguez



5:00 PM CALL TO ORDER

- 1. Welcome**
- 2. Approval of Agenda**
- 3. Public Comment:** This item is reserved for persons wishing to address the CAC on any VCEA-related matters that are not otherwise on this meeting agenda. Public comments on matters listed on the agenda shall be heard at the time the matter is called. As with all public comment, members of the public who wish to address the CAC are customarily limited to two minutes per speaker, electronically submitted comments should be limited to approximately 300 words. Comments that are longer than 300 words will only be read for two minutes. All electronically submitted comments, whether read in their entirety or not, will be posted to the VCE website within 24 hours of the conclusion of the meeting. See below under **PUBLIC PARTICIPATION** on how to provide your public comment.
- 4. Brief VCEA Staff and Advisory Task Group Reports (40 minutes)-** Representatives of VCE staff and active Task Groups will provide updates on on-going staff and Task Group work. Task Group recommendations requiring Committee attention require a regular agenda item. Summaries of written reports received by the Committee in advance of the meeting will receive a time allocation of up to ten minutes. Otherwise, the time allocation will be five minutes, including questions and answers. The Committee may decide to allocate additional time at the end of the regular agenda.
 - A. Task Group Reports**
 - B. 8/13/2020 Board Meeting Summary**
 - C. Staff Report**

CONSENT AGENDA (5 minutes)

- 5. Approval of July 23, 2020 Special Meeting Minutes.**
- 6. Receive Customer Enrollment Update as of August 19, 2020.**

REGULAR AGENDA

- 7. Receive update and review VCE's draft statement on current environmental and social justice issues. (Discussion/Action) (20 minutes)**
- 8. Progress update on VCE Strategic Plan process. (Informational) (30 minutes)**
- 9. Receive and update Community Advisory Committee 2020 Long-Term Calendar. (5 minutes) (Discussion)**
- 10. Advisory Committee Member and Announcements: (10 minutes)** Action items and reports from members of the Advisory Committee, including announcements, reports on meetings, and information which would be of interest to the Committee or the public.



11. Adjournment: The next Community Advisory Committee meeting has been scheduled for 5:00 p.m. on Thursday, September 24, 2020 via Zoom teleconference.

The Valley Clean Energy *Board* has scheduled a regular meeting for Thursday, September 10, 2020 at 4:00 p.m. via Zoom teleconference.

PUBLIC PARTICIPATION INSTRUCTIONS FOR UPCOMING VALLEY CLEAN ENERGY COMMUNITY ADVISORY COMMITTEE MEETING ON THURSDAY, AUGUST 27, 2020 AT 5:00 P.M.:

PUBLIC PARTICIPATION. Public participation for this meeting will be done electronically via e-mail and during the meeting as described below.

Public participation via e-mail: If you have anything that you wish to be distributed to the CAC and included in the official record, please e-mail it to VCE staff at Meetings@ValleyCleanEnergy.org. If information is received by 3:00 p.m. on the day of the CAC meeting it will be e-mailed to the CAC members and other staff prior to the meeting. If it is received after 3:00 p.m. the information will be distributed after the meeting, but within 24 hours of the conclusion of the meeting.

Verbal public participation during the meeting: If participating during the meeting, there are two (2) ways for the public to provide verbal comments:

- 1) If you are attending by computer, activate the “participants” icon at the bottom of your screen, then raise your hand (hand clap icon) under “reactions”.
- 2) If you are attending by phone only, you will need to press *9 to raise your hand.

VCE staff will acknowledge that you have a public comment to make during the item and will call upon you to make your verbal comment.

Public records that relate to any item on the agenda for a regular or special CAC meeting are available for public review on the VCE website. Records that are distributed to the CAC by VCE staff less than 72 hours prior to the meeting will be posted to the VCE website at the same time they are distributed to all members, or a majority of the members of the CAC. Questions regarding VCE public records related to the meeting should be directed to

Board Clerk Alisa Lembke at (530) 446-2750 or Alisa.Lembke@ValleyCleanEnergy.org. The Valley Clean Energy website is located at: <https://valleycleanenergy.org/cac-meetings/>.

Accommodations for Persons with disabilities. Individuals who need special assistance or a disability-related modification or accommodation to participate in this meeting, or who have a disability and wish to request an alternative format for the meeting materials, should contact Alisa Lembke, VCE Board Clerk/Administrative Analyst, as soon as possible and preferably at least two (2) working days before the meeting at (530) 446-2754 or Alisa.Lembke@ValleyCleanEnergy.org

**VALLEY CLEAN ENERGY ALLIANCE
COMMUNITY ADVISORY COMMITTEE**

Staff Report - Item 5

TO: VCEA Community Advisory Committee
FROM: Alisa Lembke, Board Clerk/Administrative Analyst
SUBJECT: CAC July 23, 2020 Meeting Minutes
DATE: August 27, 2020

Recommendation

Receive, review and approve the attached June 25, 2020 meeting minutes.



**MINUTES OF THE VALLEY CLEAN ENERGY ALLIANCE
COMMUNITY ADVISORY COMMITTEE
SPECIAL MEETING
THURSDAY, JULY 23, 2020
VIA TELECONFERENCE**

Chair Hunter opened the Community Advisory Committee of the Valley Clean Energy Alliance in a special meeting on Thursday, July 23, 2020 beginning at 5:02 p.m. via teleconference pursuant to the Provisions of the Governor’s Executive Orders N-25-20 and N-29-20, which suspends certain provisions of the Brown Act and the Orders of the Public Health Officers with jurisdiction over Yolo County, to shelter in place and to provide for physical distancing.

Welcome and Roll Call

Committee Members Present: Yvonne Hunter (Chair), Marsha Baird (Vice Chair), Gerry Braun, Christine Shewmaker, **Mark Aulman (**departed at 6:55 p.m.), Lorenzo Kristov, ***Jennifer Rindahl (*** departed at 6:58 p.m.), Peter Meyer, Chris Casey, David Springer, *Cynthia Rodriguez (*arrived at 5:44 p.m.)

Committee Members Absent: None

Approval of Agenda Motion made by Chris Casey to approve the July 23, 2020 meeting Agenda with Item 9 – energy technologies to be addressed before Item 8 – draft Integrated Resource Plan, seconded by Mark Aulman, motion passed unanimously with Rodriguez absent.

Public Comment / Introductions There were no written or verbal public comments.

Task Group and VCE Staff Reports **Task Group Reports**

Outreach Task Group: Mark Aulman informed those present that the Task Group made edits to the News & Review insert and identified some issues with the NEM postcard mailer. Moving forward with making those revisions.

Rates Task Group: Lorenzo Kristov informed those present that this Task Group is scheduled to meet next Wednesday to discuss tasks/charge.

Programs Task Group: Marsha Baird informed those present that the Task Group continues to meet every other week. The group has been brainstorming on the next programs to added to the programs list with the Electric Vehicle (EV) program starting in December 2019 and the Energy Efficiency (EE) starting in June 2020. Task Group has been working on finalizing the NEM Donation program.



Strategic Plan Task Group: Gerry Braun informed those present that the Task Group will convene in the next few weeks and is working towards submitting a Strategic Plan to the Board for approval within the next few months.

Leg/Reg Task Group: Chair Hunter informed those present that the legislature is currently closed due to COVID. The Task Group has been meeting every two weeks. Due to the truncated legislative session and no hearings, most bills are not moving forward as the legislature is concentrating on COVID, economic development, utilities/fire related bills.

7/9//2020 Board meeting summary: Interim General Manager Mitch Sears provided a summary to those present of the Board's July 9, 2020 meeting: 1) a Legislative Platform was adopted upon the Community Advisory Committee's and Staff's recommendation; 2) the Board provided their input on the draft Integrated Resource Plan (IRP); 3) Board approved amendments to VCE's Procurement Plan based on policies previously adopted; and, 4) the Board appointed Cynthia Rodriguez representing unincorporated Yolo County to the CAC.

Staff Report: Mr. Sears informed those present that San Diego Gas & Electric (SDG&E) has put an application in to the California Public Utilities Commission (CPUC) to collect Power Charge Indifference Adjustment (PCIA) fees as uncollected fees. If granted, Solana Beach CCA is the only one affected by this request and would equal to an approximate 250% increase in PCIA fees for each customer. Pacific Gas & Electric (PG&E) came out of bankruptcy court with a straw proposal to regionalize PG&E's territory into five (5) regions with VCE grouped in a region with other areas that have diverse and different needs and traits. CalCCA and other CCAs are discussing and providing feedback on this, including VCE.

Consent Items

There were no written or verbal public comments.

Motion made by Christine Shewmaker to approve the consent items, seconded by David Springer. Motion passed with Cynthia Rodriguez absent. The following items were:

1. approved June 25, 2020 special meeting Minutes; and,
2. received customer enrollment update as of July 14, 2020.

Item 7: Overview of Committee meeting procedures (Informational)

Chair Hunter briefly reviewed Committee meeting procedures. Staff are to confirm what constitutes a quorum of the CAC; how many CAC members can be on a CAC Task Group and can communicate via e-mail without violating the Brown Act; and, the number of "yes" votes needed to pass a motion, when a quorum is present at a meeting. Staff are either to communicate the information via e-mail or provide a verbal report at the next meeting.

There were no verbal or written public comments.



**Item 8 (9):
Discussion on
priorities for the
types of energy
technologies for
future local
renewable resource
procurements
(Informational
/Discussion)**

Mr. Sears reminded those present that this item arose out of the CAC’s review and discussion at its last meeting of the Legislative Platform. After discussing biomass as included in the document, the CAC agreed on the need for a discussion and prioritization of the different renewable resource technologies and their relationship to possible local renewable projects. VCE Staff Gordon Samuel provided information and definition of the different types of energy technologies that are in the “front of the meter” or “utility side of the meter”.

(*Cynthia Rodriguez joined the meeting at 5:44 p.m.)

Questions and discussion occurred: solar customers with battery storage and without storage – where does excess energy go; does battery storage on the customer side of the meter help VCE; value of photovoltaic and storage compared to geothermal; biomass costs; and, battery storage capacity, output and resource adequacy value.

There were no verbal or written public comments.

The CAC requested that an agenda item be added to discuss prioritizing potential local renewable resources at a future CAC meeting, preferably prior to the next issuance of a request for offers.

**Item 9 (8): Draft
Integration Resource
Plan (IRP) and make
recommendation on
adoption to the
Board of Directors
(Action)**

Dr. Olof Bystrom reviewed highlights of the final draft Integrated Resource Plan (IRP) confirming the conforming 46 MMT as the selected preferred portfolio and the mandatory 38 MMT portfolio. Dr. Bystrom also briefly reviewed the Action Plan, which outlines how VCE would achieve these goals outlined in the IRP.

Questions and discussion occurred: cost of the two different portfolios; margin error in the market costs; hybrid resources; and, carbon neutrality. During the discussion, it was suggested that the concept of incorporating the goal of carbon neutrality by 2030 (similar to SMUD’s newly adopted goal) to the staff recommendation. It was agreed that the CAC should have further discussion on the concept at a future CAC meeting and Dr. Bystrom agreed to provide information on SMUD’s plans. Additionally, it was suggested that VCE should make efforts to exceed the 46MMT path as recommended by Staff.

There were no verbal or written public comments.

Christine Shewmaker made a motion to:

- a. accept Staff’s recommendation to adopt the IRP report and supporting documentation with the conforming 46 MMT selected as Preferred Portfolio; and,
- b. change bullet #2 of Staff’s recommendation, which read as “38MMT portfolio is mandatory to submit but is not the recommended path”



to “while mandatory 38 MMT portfolio is not the recommended path forward due to financial projections, we encourage the Board to make ongoing efforts at VCE to exceed the 46 MMT path.”

Motion was seconded by Mark Aulman. Motion passed with the following vote:

AYES: Hunter, Baird, Braun, Shewmaker, Aulman, Kristov, Springer, Casey, Rindahl, Meyer, Rodriguez

NOES: None

ABSENT: None

ABSTAIN: None

(**Mark Aulman departed the meeting at 6:55 p.m.)

Item 10: Updates on energy storage procurement items a) request for offers for local renewable projects and Incremental RA; and b) renewable energy procurement reporting process (Informational)

VCE Staff Gordon Samuel provided an update on the current status of VCE’s local request for offers (RFO), joint RFO with Redwood Coast Energy Authority (RCEA), and a joint CCA request for information on long duration storage.

Questions and discussion occurred: incremental resource adequacy (RA); evaluation criteria; qualitative factors when analyzing proposed projects; and, commercial and residential load requirements.

There were no verbal or written public comments.

Item 11: Update on VCE’s response to address current environmental and social justice issues (Informational)

Mr. Sears and Director of Customer Care and Marketing Rebecca Boyles provided a verbal update on the Board’s working group formed to address environmental and social justice issues. The working group consisting of VCE Board Members Don Saylor, Lucas Frerichs and Jesse Loren has been working with VCE Staff on drafting a statement that is action focused. The Board working group will be reaching out to stakeholders to get their feedback and input. The CAC requested that the CAC Members be given the opportunity to provide names of stakeholders as there were several CAC Members who were very interested in being involved with this issue. CAC Members were encouraged to send recommendations of organizations to be contacted to Staff. Ms. Boyles provided the next steps and schedule.

(*** Jennifer Rindahl departed at 6:58 p.m.)

There were no verbal or written public comments.

Item 12: Update on VCE Strategic Plan process (Informational)

Mr. Sears provided a verbal update of the Strategic Plan process and timeline, with the goal of presenting a 3 year Strategic Plan to the Board in October 2020. Mr. Sears will be setting a few meetings with the CAC’s Strategic Planning Task Group to discuss further. Those CAC Members that are on the Strategic Planning Task Group are: Gerry Braun (Chair), Lorenzo Kristov, Mark Aulman and Jennifer Rindahl.



Long Term Calendar

At the last meeting, CAC Member Lorenzo Kristov asked if an agenda item could be added regarding when a bidder responds to a VCE request for offer, what rights does VCE have to look at how the property was obtained. Mr. Kristov informed those present that he will prepare a short description of the issue and send it to Mr. Sears and CAC Members Hunter and Baird.

As noted above, the discussion on setting a goal of carbon neutrality for VCE was requested to be included on a future CAC meeting agenda.

It was asked that a future agenda item, either as informational or for action, on a potential program for VCE, similar to what is currently being offered by Sonoma Clean Power called the “Self-Generation Incentive Assistance Program”.

**Advisory Committee
Member and
Announcements**

Ms. Shewmaker suggested that the Leg/Reg Task Group look into an environmental justice related bill: AB 345. Chair Hunter will pass onto Mark Fenstermaker, VCE’s lobbyist consultant.

Lorenzo Kristov informed those present that Climate Center will be holding a summit meeting on August 5th from 9 a.m. – 12 noon on various environmental justice issues. He will send out a link to VCE Staff for distribution to all.

**Adjournment to
Next Meeting**

Ms. Shewmaker moves to adjourn the meeting, Peter Meyer seconded. The meeting was adjourned at 7:37 p.m. to the next regular scheduled CAC meeting for Thursday, August 27, 2020 at 5 p.m. via teleconference.

Alisa M. Lembke
Board Clerk/Administrative Analyst

VALLEY CLEAN ENERGY ALLIANCE

Staff Report – Item 6

TO: VCEA Community Advisory Committee
FROM: Mitch Sears, Interim General Manager, VCEA
SUBJECT: Customer Enrollment Update (Information)
DATE: August 27, 2020

RECOMMENDATION

Receive the Customer Enrollment update as of August 19, 2020.

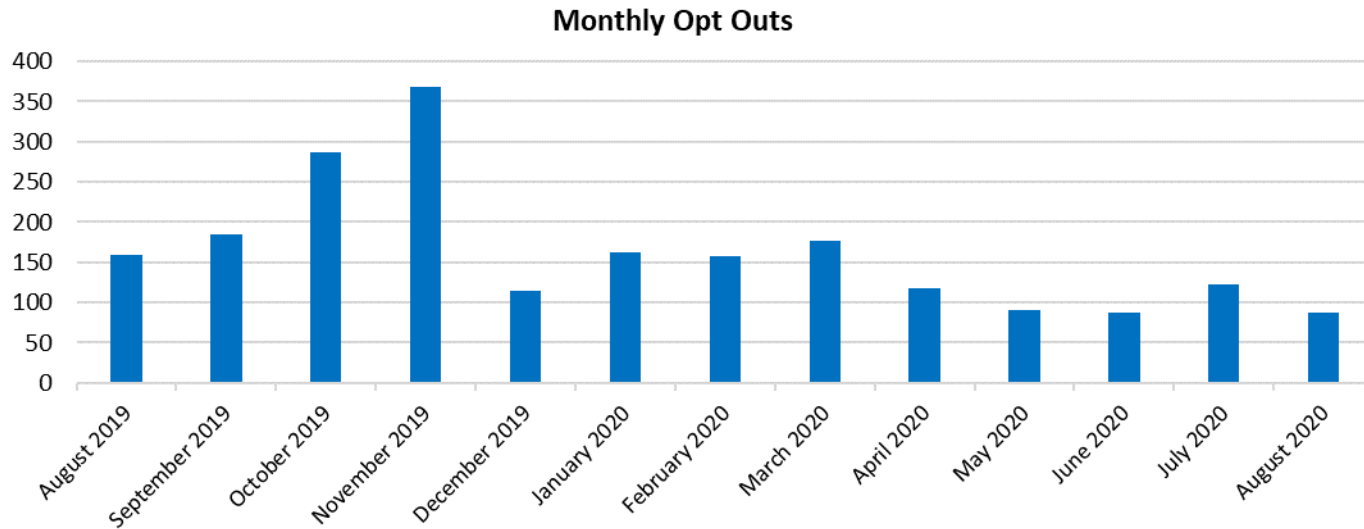
Attachment:

1. August 19, 2020 Customer Enrollment update

Customer Enrollment Update

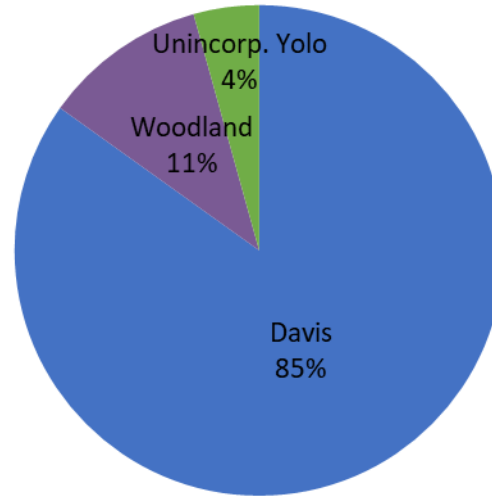
	Davis	Woodland	Yolo Co	Total	Ag	Commercial	Industrial	Residential	NEM	Non-NEM
VCEA customers	26,869	20,082	10,422	57,373	1,847	5,887	6	49,633	6,955	50,375
Eligible customers	28,641	23,139	12,079	63,859	2,154	6,539	7	55,159	7,600	56,216
Participation Rate	94%	87%	86%	90%	86%	90%	86%	90%	92%	90%

- There are currently 2,548 NEM customers not included in this table. They will enroll throughout the remainder of 2020.

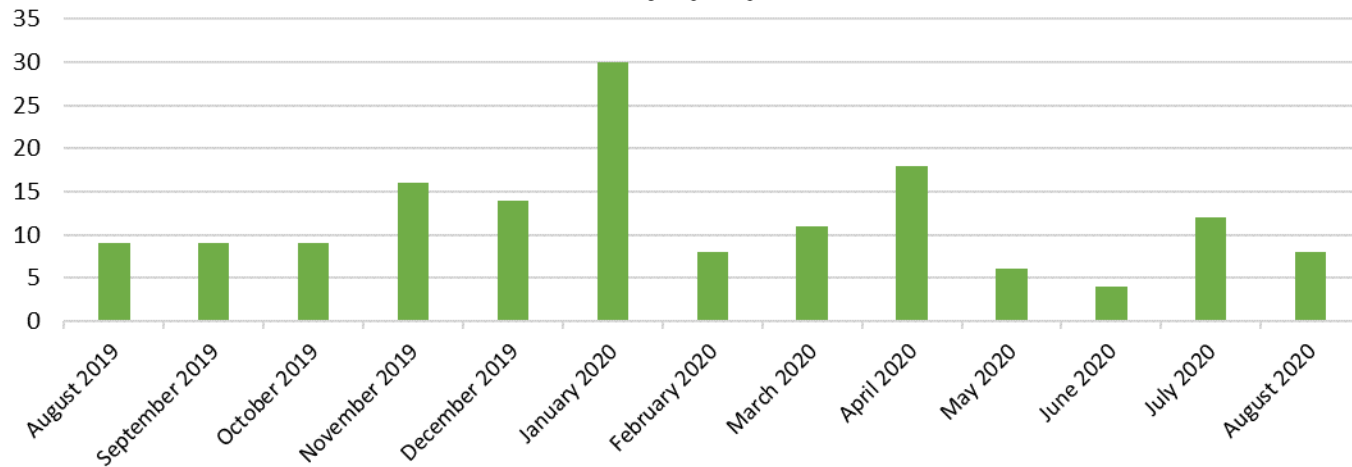


Customer Enrollment Update

370 Opt Ups



Monthly Opt Ups



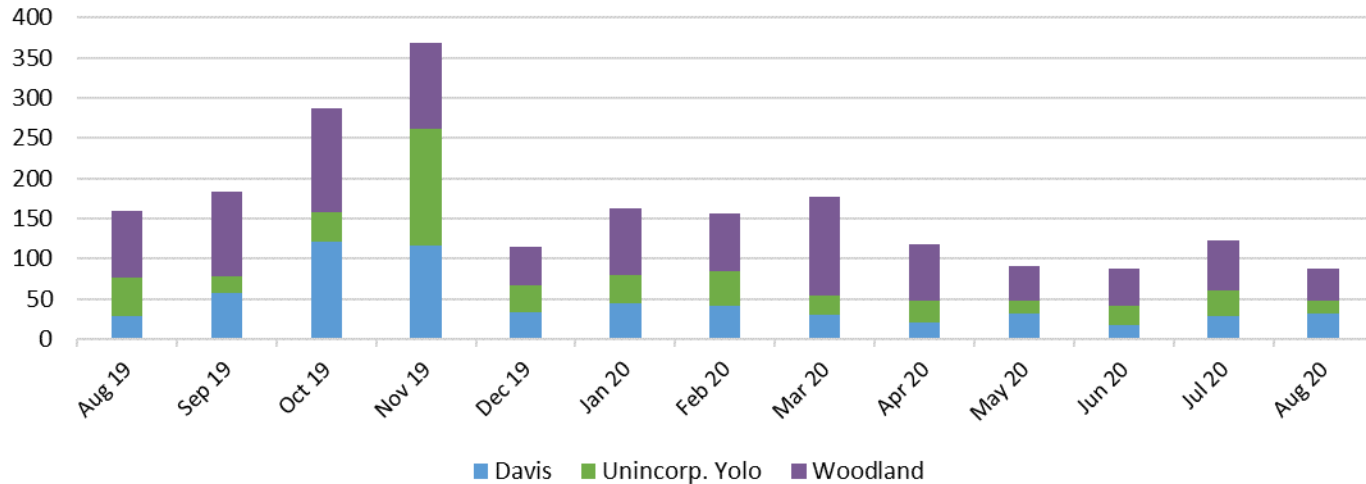
Status Date: 8/19/20



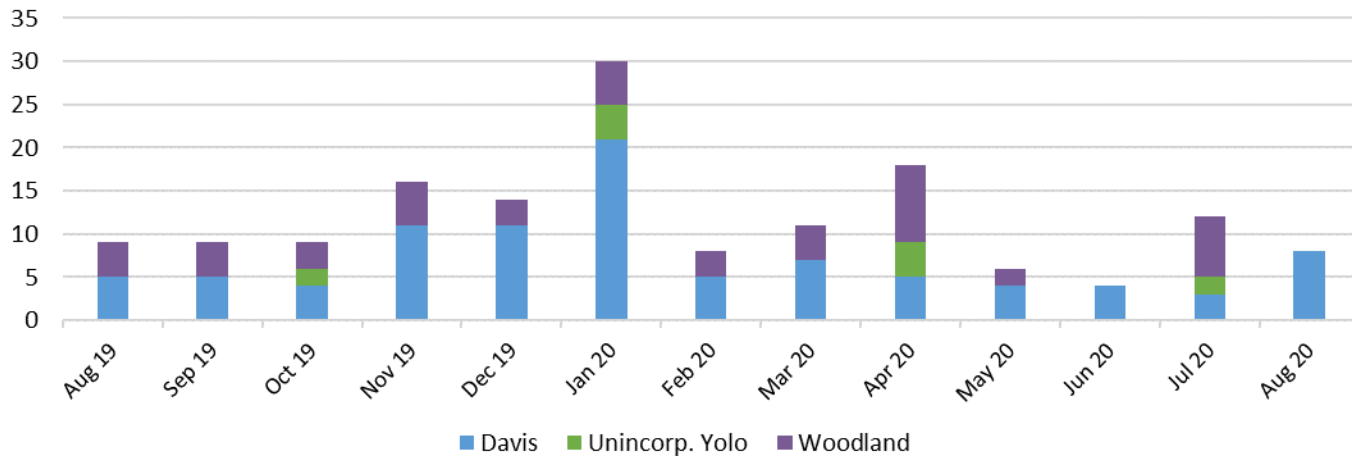
VALLEY
CLEAN ENERGY

Customer Enrollment Update

Monthly Opt Outs

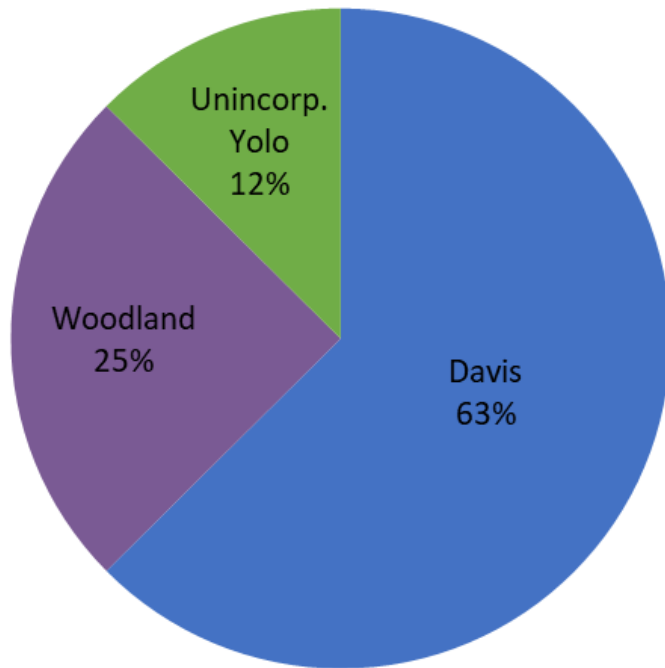


Monthly Opt Ups

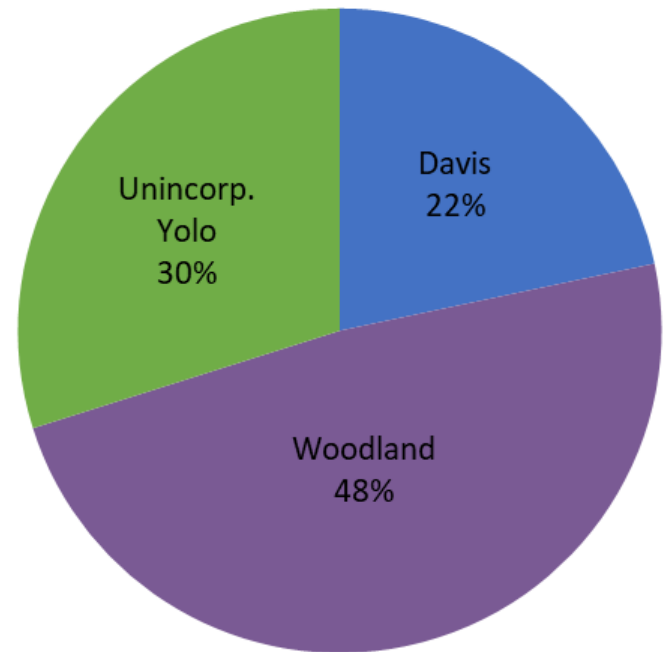


Customer Enrollment Update

342 Opt Ups



8735 Opt Outs



**VALLEY CLEAN ENERGY ALLIANCE
COMMUNITY ADVISORY COMMITTEE**

Staff Report - Item 7

TO: Community Advisory Committee

FROM: Mitch Sears, Interim General Manager
Rebecca Boyles, Director of Customer Care and Marketing

SUBJECT: Request for Feedback on Draft Statement on Environmental and Social Justice

DATE: August 27, 2020

BACKGROUND/DISCUSSION

In May 2020, the death of George Floyd in police custody was one of many tragedies that sparked protests, rallies and vigils around the United States, as well as countless discussions on racial, economic, and environmental justice issues. In response, many local communities and organizations across the country are examining and taking action to address systemic inequities that contribute to and perpetuate these societal problems.

In June, the VCE Board of Directors appointed a Board working group to work with staff to develop a draft statement on environmental and social justice issues. The Board provided direction that the draft statement should be focused on actions VCE can take to address these issues within the energy sector. The draft statement recognizes that environmental and social justice are intertwined issues and are deeply ingrained in our society. This includes the energy sector, where VCE can have a role in directly addressing the inequities many people in under-resourced or disadvantaged communities face. The draft statement includes specific actions that VCE can take to help address these issues and strengthen the organization and communities served by VCE.

The Board working group and staff have drafted the attached statement and are seeking feedback from the CAC. The draft is scheduled for consideration by the full Board at their September 8, 2020 meeting.

Attachment

1. Draft statement on environmental and social justice issues

Attachment 1 – Draft of Valley Clean Energy’s Statement on Environmental and Social Justice

Valley Clean Energy (VCE) is a mission-driven, community-based, not-for-profit public electricity supplier serving nearly 90% of the electricity customers in unincorporated Yolo County and the cities of Woodland, Davis, and Winters. We supply cost-competitive, clean electricity to everyone who chooses our service, regardless of race, gender, economic status, sexual orientation, gender identification, nationality, religion or political views. We were established to achieve better outcomes for the customers and communities we serve, and are therefore stronger and more effective when the full range of customer voices we serve are reflected in our decisions.

Valley Clean Energy recognizes that environmental and social justice are intertwined issues and are deeply ingrained in our society. This includes the energy sector, where VCE can have a role in directly addressing the inequities many people in under-resourced or disadvantaged communities face. This time of broad awakening across our country challenges us to respectfully acknowledge our role in truly effecting better outcomes for all of the communities and customers we serve.

We acknowledge that historically, not all customers have had equitable access to the decisions that shape and affect their communities. We will do our part to ensure that the decisions we make about energy supply and community reinvestment help to further environmental and social justice. Valley Clean Energy is committed to getting more electricity onto the grid that is produced by renewable, non-polluting sources such as solar, wind and hydroelectric. We are also committed to identifying and improving our systems that could perpetuate institutional barriers. To this end, VCE has made these commitments to further encourage diversity, equity and inclusion:

- We will listen, learn and act.
- We will explicitly integrate and address the concerns and priorities of historically marginalized communities in the design and implementation of VCE’s services and programs – to ensure that *all* of our customers are well served.
- We will work alongside our sister agencies in the Environmental Justice and Equity Committee of the Community Choice Energy trade association (CalCCA) to develop programs and policies that reduce environmental harm in all California communities – especially those with a history of environmental injustice.
- We will invite a more diverse set of voices to the table to effectively advance environmental justice in low-income and disadvantaged communities.
- We will more deeply integrate diversity, equity, and inclusion in our internal hiring, promotion and contracting policies.

Confronting the current challenges of environmental and social justice requires authentic and sustained listening. To that end, we would like to extend the invitation to more deeply engage to all members of our community – especially to those whose voices have not yet have been

fully represented. Please share your feedback, concerns and ideas at our [Board](#) and Community Advisory Committee meetings. All meetings are open to the public. And please consider contributing your expertise to VCE as a member of the Community Advisory Committee. Applications are available [here](#) -- and meeting schedules are available [here](#).

VALLEY CLEAN ENERGY ALLIANCE

Staff Report – Item 8

TO: Community Advisory Committee

FROM: Mitch Sears, Interim General Manager
George Vaughn, Director of Finance & Internal Operations

SUBJECT: Review of CAC & Board Strategic Planning Feedback

DATE: August 27, 2020

PURPOSE

This Staff Report and attachments will be reviewed at the August 27 Community Advisory Committee (CAC) meeting. The purpose is to inform the CAC of the summarized feedback from the Strategic Planning questionnaires and interviews with both the VCE Board and CAC.

BACKGROUND

At the August 13, 2020 Board Meeting, staff presented an update and proposed timeline for Board approval and adoption of the three-year VCE Strategic Plan (Plan). This included the following key dates:

- Late August: Completion of draft Plan
- September 10: Board to review and provide direction on draft Plan
- September 24: CAC to recommend draft Plan
- October 8: Board consideration for adoption of draft Plan

Staff will work with the CAC Strategic Plan Task Group and overall CAC over the coming weeks to gain feedback, review the draft Plan, and provide guidance and direction on the Plan.

ANALYSIS

VCE retained LEAN Energy to assist in the planning process, including summarizing and aggregating the responses from the CAC and Board to the Strategic Planning questionnaires, as well as conducting Board interviews as necessary. Feedback was gleaned from a majority of CAC and Board members.

LEAN Energy provided the attached Key Findings memo as well as the attached data summaries of both CAC and Board recommendations. These findings have already been utilized in editing the draft Plan and will be reviewed at the August 27 CAC meeting.

CONCLUSION

Utilizing the provided data, staff seeks to gain feedback and additional insights from the CAC to help drive the Plan forward towards our October deliverable.

ATTACHMENTS

1. VCE Strategic Plan Findings Memo
2. VCE CAC Questionnaire Results
3. VCE Board Questionnaire Results
4. VCE Board Worksheet



Harnessing the Power of Communities

TO: Mitch Sears, General Manager, VCEA
George Vaughn, Director of Finance and Internal Operations

FROM: Shawn Marshall, Executive Director, LEAN Energy US

DATE: August 19, 2020

RE: VCEA Strategic Plan – Key Findings and Summary of Leadership Feedback

Pursuant to our work with the VCEA team on its 2021-2024 Strategic Planning process, this memo will provide a summary of the main themes and findings from the Board of Director (Board) and Community Advisory Committee (CAC) feedback that was received via questionnaire and phone interviews over the past few months. VCEA received feedback from five Board members representing each member agency and from nine CAC members. A copy of the questionnaire is attached for reference as are the aggregated results presented in spreadsheet format for each group. Board and CAC members are encouraged to review the responses in the spreadsheets because they contain many specific ideas and details not captured in this summary memo.

KEY THEMES AND GENERAL FINDINGS

Board and CAC Alignment. Overall, we found a significant level of content alignment between responding Board and CAC members. This is good news for VCEA, as it indicates a general consensus regarding the key goals, challenges and opportunities faced by VCEA. There is also a high level of value placed on the CAC and a general sentiment from the Board that VCEA staff should continue to make good use of the CAC for feedback and vetting which will allow for the Board to spend their time focused on Agency policy, statewide issues, and Board-level decision making.

Fiscal and Rate Focus. Perhaps not surprisingly, the priority among respondents remains squarely on the Agency's fiscal health and the ability to offer competitive rates. All are aware of and want to pursue the agency's aggressive environmental goals through smart, policy-driven procurement and local community energy programs. However, almost to a person, there was an acknowledgement that these goals must be pursued within the context of VCEA's financial capabilities and ability to offer competitive customer rates.

The 'fiscal focus' carried over to a few other areas including Agency expansion and pursuit of resource intensive goals such as becoming a public utility or pursuing a customer owned grid. No one disagreed that these are valuable efforts, but there was little consensus that these should

be given high priority in the next few years. More information on expansion is included in the Board section below.

Renewable/Carbon Free Targets. VCEA's stated procurement goal is 85% renewable and 100% GHG-free by 2025. While some members of the CAC would like to see a more aggressive target and effort placed on communities going to 100% renewable as the default option, the majority of respondents feel that the current clean power targets remain appropriate for the foreseeable future. Nearly all respondents support a prohibition on coal and nuclear power sources.

Public Engagement w/ Focus on Business and Ag. Customer engagement and retention was another area of shared importance. Many respondents are pleased with the marketing efforts to date, but acknowledge that there is still a long way to go to fully embed VCEA within its member communities. Many stressed the need to better engage VCEA's commercial and agriculture customers, perhaps through more consistent outreach and specialized rates, and to participate as sponsors or volunteer leaders on chamber boards, civic organizations and other influential community organizations. Social media monitoring and proactive responses to correct misinformation is noted as an area for needed improvement.

Topical Rankings. In terms of topical rankings, Board and CAC priorities overlap in a few key areas, noted in red below. These priorities correspond with two differences: 1) The Board places a higher priority on statewide issues and the CAC places higher priority on energy and procurement. Both groups rank fiscal health and customer/community in the top three. Respondents were asked to rank order the following 7 topics:

- **Finance and Fiscal Health** (Board #1, CAC #2)
- **Customers and Community** (Board #2, CAC #3)
- **Statewide Issues** (Board #3, CAC #6)
- **Energy and Procurement** (Board #4, CAC #1)
- Organization and Workplace (Both groups rank this 5th)
- Decarbonization/Grid Programs (Board #6, CAC #4)
- Information and Systems/Technology (both groups rank this 7th)

Decarbonization Program Rankings. When queried about decarbonization/grid program priorities, the results are more diffuse with some folks not responding due to a lack of adequate knowledge. It is notable that this topic area, as shown above, did not make the top 3-4 Agency priorities for either group, which is perhaps telling in itself. That said, community energy education, energy efficiency, microgrids/storage and community solar appear high on the radar as soon as financially feasible. Respondents were asked to rank order the following 7 program areas:

- **Community Energy Education/Personal Dashboards** (Board #1, CAC #2)
- **Energy Efficiency** (Board #2, CAC #3)
- **Microgrids/Energy Storage** (Board #3, CAC #5)
- **Community Solar/Local Power Devt** (Board #4, CAC #1)
- EV Incentives/Infrastructure (Board #5, CAC #6)
- Demand Response Programs (Board #6, CAC #4)
- Building Electrification (both groups rank this 7th)

SMUD, Staffing and Shared Services. Last but not least, SMUD remains a valued partner to VCEA. While there was some variance on the future ratio of VCEA/in-house vs. outsourced staffing, all acknowledge that SMUD has been an important operational partner, especially in the area of power planning and procurement. Both groups acknowledged VCEA’s hardworking staff and are in general support of a continued partnership with SMUD. At the same time, there was clear interest in the potential for shared services with other CCAs as long as it makes financial sense and VCEA autonomy is retained. There is more to consider and analyze in terms of cost/benefits of these operational scenarios going forward.

BOARD FEEDBACK

The following are some additional findings from the Board feedback:

- 1) The Agency’s financial health and fiscal future is number one priority, followed closely by competitive rates which are defined as “equal to or less than PG&E rates.”
- 2) While the Board is satisfied with the current clean power targets and power mix, it is supportive of additional local/regional power opportunities as financials allow for it.
- 3) Expansion does not appear to be a priority at this time, unless there is interest within Yolo County. Some requested more defined criteria for expansion and clearer understanding of economic and mission alignment before engaging potential new members.
- 4) Board agendas and packets are long; consider supplemental packets and further use of the CAC to vet certain issues and keep Board decisions at a higher policy level.
- 5) Consider a study that examines the efficacy and economics of a shift to more in-house VCEA staff in core roles, fewer consultants, continued or reduced use of embedded SMUD staff/services, and the prospects for shared services with other CCAs.
- 6) Concerned about loss of large commercial and ag accounts, which are lucrative customers; consider ways to reengage them, potentially through simplified or special rates. Need to approach commercial customer engagement like the private sector.
- 7) VCEA is not yet well known in the community even though recent marketing efforts have been positive. Future focus on managing/engaging social media and deeper connections in the community through sponsorships and local leadership roles.
- 8) Acknowledged need to remain engaged with Cal-CCA and statewide issues – with focus on issues that have a direct operational and/or fiscal impact.
- 9) Continued pursuit of community-owned grid and/or transition to a public utility are not seen as financially realistic at this time.
- 10) An investment grade credit rating is worth pursuing only if there are tangible financial benefits (e.g. more favorable contract pricing) beyond major capital projects which are not contemplated in the next three years.

CAC FEEDBACK

The following are some additional findings from the CAC feedback:

- 1) CAC respondents acknowledge need for the Agency’s fiscal health but lead with emphasis on higher percentage of renewables and local advanced energy projects/programs. Many detailed ideas were offered and worth discussion.

- 2) CAC is generally more favorable to a transition to VCEA/in-house staff, especially in core leadership roles, marketing and technical expertise in the areas of energy programs, decentralized power, community electrification and energy resilience.
- 3) Strong response to idea of shared/consolidated services as long as VCEA retains autonomy; may support the idea of a study to examine cost/benefits of various staffing and shared service delivery options.
- 4) Responses offer many ideas for community collaboration, local programs and funding sources. This is an area for follow up.
- 5) Mixed reaction to potential for VCEA to be “sole provider” and continuing with the pursuit of becoming a public utility.
- 6) CAC echoes the Board in calling out more customer engagement of large commercial and Ag customers.
- 7) Many CAC members are interested in continuing to encourage West Sacramento to join but do not see expansion outside Yolo County as a priority.
- 8) Climate education and outreach in underserved communities was called out by several respondents.

NEXT STEPS

As discussed on a recent planning call, the feedback and input from this exercise will be used to inform - and in many cases validate - the draft Strategic Plan that staff has been working on for several months. The CAC will discuss the aggregated results and provide any additional feedback at their next meeting on August 27th. This will be followed by review and comments on the draft Plan by the CAC’s strategic plan task group. From there, staff anticipates finalizing the draft Plan for full CAC review and “recommendation to adopt” in September. The Plan will be previewed by the Board at its September Board meeting (if ready), and formally adopted at its October or November Board meeting. As noted, VCEA’s Strategic Plan will cover the three-year period 2021-2024 with annual reviews and periodic amendments as may be needed.

Attachments: Strategic Plan Questionnaire, Board Questionnaire/Interview Results, CAC Questionnaire Results

Valley Clean Energy Alliance
2021-2024 Strategic Plan – CAC Questionnaire Results

Note: Summary of questionnaire responses from 9 CAC members.

CATEGORY	TOPICS/QUESTIONS	RESULTS/KEY THEMES																																																																																
Big Picture	1. Top 2-3 priorities in next 3-5 years?	Grow customer base, keep rates equal to or lower than PG&E, continue to market VCE brand, deliver 100% renewable as only product by 2030 or sooner, promote community electrification, increase wind and solar, stabilize admin functions, generate enough reserves to begin supporting programs, convince West Sacramento to join, collaboration with other utility/infrastructure owners, microgrids, local ownership of energy projects, ag engagement.																																																																																
	2. What needs to happen to get there?	Help from the PUC re: PG&E rates and legislative assistance to help level the playing field (2); More green power projects in Yolo region; Make green power trade-offs to retain price sensitive customers; Aggressive marketing and PR campaign to bring back opt-outs.																																																																																
Topical Ranking	3. Please rank order (see next column)	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 40%;">Organization and Workplace</td> <td style="width: 5%;">3</td> <td style="width: 5%;">5</td> <td style="width: 5%;">6</td> <td style="width: 5%;">5</td> <td style="width: 5%;">3</td> <td style="width: 5%;">5</td> <td style="width: 5%;">6</td> <td style="width: 5%;">3</td> <td style="width: 5%;">(36)</td> </tr> <tr> <td style="color: red;">Customers and Community</td> <td style="color: red;">2</td> <td style="color: red;">7</td> <td style="color: red;">5</td> <td style="color: red;">4</td> <td style="color: red;">1</td> <td style="color: red;">4</td> <td style="color: red;">1</td> <td style="color: red;">4</td> <td style="color: red;">(28)</td> </tr> <tr> <td>Decarbonization/Grid Programs</td> <td>7</td> <td>2</td> <td>3</td> <td>2</td> <td>6</td> <td>2</td> <td>4</td> <td>7</td> <td>(33)</td> </tr> <tr> <td style="color: red;">Finance and Fiscal Health</td> <td style="color: red;">1</td> <td style="color: red;">6</td> <td style="color: red;">4</td> <td style="color: red;">3</td> <td style="color: red;">2</td> <td style="color: red;">3</td> <td style="color: red;">3</td> <td style="color: red;">1</td> <td style="color: red;">(23)</td> </tr> <tr> <td>Statewide Issues</td> <td>6</td> <td>4</td> <td>2</td> <td>5</td> <td>7</td> <td>7</td> <td>5</td> <td>5</td> <td>(41)</td> </tr> <tr> <td style="color: red;">Energy and Procurement</td> <td style="color: red;">5</td> <td style="color: red;">1</td> <td style="color: red;">1</td> <td style="color: red;">1</td> <td style="color: red;">3</td> <td style="color: red;">1</td> <td style="color: red;">2</td> <td style="color: red;">2</td> <td style="color: red;">(16)</td> </tr> <tr> <td>Information and Systems Tech</td> <td>4</td> <td>3</td> <td>7</td> <td>7</td> <td>4</td> <td>6</td> <td>7</td> <td>6</td> <td>(44)</td> </tr> <tr> <td>Other</td> <td></td> <td></td> <td></td> <td></td> <td>5</td> <td>8</td> <td></td> <td></td> <td></td> </tr> </table> <p>Educating community about climate crisis, 5-year vision, set of goals and guiding principles, infrastructure, local climate action plan and implementation</p>	Organization and Workplace	3	5	6	5	3	5	6	3	(36)	Customers and Community	2	7	5	4	1	4	1	4	(28)	Decarbonization/Grid Programs	7	2	3	2	6	2	4	7	(33)	Finance and Fiscal Health	1	6	4	3	2	3	3	1	(23)	Statewide Issues	6	4	2	5	7	7	5	5	(41)	Energy and Procurement	5	1	1	1	3	1	2	2	(16)	Information and Systems Tech	4	3	7	7	4	6	7	6	(44)	Other					5	8			
Organization and Workplace	3	5	6	5	3	5	6	3	(36)																																																																									
Customers and Community	2	7	5	4	1	4	1	4	(28)																																																																									
Decarbonization/Grid Programs	7	2	3	2	6	2	4	7	(33)																																																																									
Finance and Fiscal Health	1	6	4	3	2	3	3	1	(23)																																																																									
Statewide Issues	6	4	2	5	7	7	5	5	(41)																																																																									
Energy and Procurement	5	1	1	1	3	1	2	2	(16)																																																																									
Information and Systems Tech	4	3	7	7	4	6	7	6	(44)																																																																									
Other					5	8																																																																												
Organization and Workplace	4. Is VCEA expansion a key goal?	Yes (4), Expansion important, but not a key goal (3), No (2) Focus first on Yolo County then consider contiguous areas.																																																																																
	5. In-house vs. consultant support? Reduce dependence on SMUD?	In-house yes (5), consultant yes (1), consultant only as needed (2). Reduce dependence on SMUD yes (3), not yet (3). Most agree that core leadership roles should be VCEA staffed.																																																																																
	6. Shared services or functional consolidation with other CCAs?	Yes (7), No (0), Needs to be evaluated (2) Significant support for shared services as long as the business/economic case can be made and VCEA doesn't lose autonomy																																																																																
	7. Do we have the right staffing mix?	Yes (3), No (5), Not sure (1) -- would like to see more energy program and marketing brought in house; key leadership roles should be in-house.																																																																																
Customers/Community	8. What should we do more of/differently for our customers?	Follow-up with opt outs; More outreach on importance of addressing climate change; Offer programs for lower income, elderly, small business; Financing building improvements; Stop thinking NEM customers as a procurement problem; Customer opinion research, focus groups, webinars; Engage in Ag customers more																																																																																

	9. Choose 1 customer-facing goal	Those eligible for bill assistance have the option; Establishing a contact system; Reduce rates (when possible); Make customer's self-generation part of energy mix; Help customers understand the value of VCE at the community (not just individual) level; More outreach and education, particularly for Ag customers																																																																																
	10. Other community/customer priorities?	Target large business or Ag groups with high opt-out rates; Broad contact with everyone; Engage folks at Cool Davis and UCD; Collaboration with member jurisdictions with local services like waste collection; Energy education in schools; PV+Storage microgrids on schools; Research and development for appropriate outreach to Ag customers; Seniors, renters, small business																																																																																
Decarbonization/Grid Programs	11. Please rank order (see next column)	<table border="1"> <tr> <td>EV Incentives/Infrastructure</td> <td>7</td> <td>3</td> <td>6</td> <td>7</td> <td>4</td> <td></td> <td>6</td> <td>4</td> <td>3</td> </tr> <tr> <td>Energy Efficiency</td> <td>1</td> <td>5</td> <td>4</td> <td>2</td> <td>6</td> <td></td> <td>4</td> <td>5</td> <td>1</td> </tr> <tr> <td>Microgrids/Energy Storage</td> <td>5</td> <td>4</td> <td>1</td> <td>3</td> <td>5</td> <td>2</td> <td>3</td> <td>2</td> <td>7</td> </tr> <tr> <td>Demand Response Programs</td> <td>6</td> <td>6</td> <td>5</td> <td>1</td> <td>2</td> <td></td> <td>7</td> <td>4</td> <td></td> </tr> <tr> <td>Community Solar/Local Power Devt</td> <td>2</td> <td>7</td> <td>2</td> <td>5</td> <td>1</td> <td>1</td> <td>1</td> <td>7</td> <td>2</td> </tr> <tr> <td>Building Electrification</td> <td>4</td> <td>2</td> <td>7</td> <td>4</td> <td>7</td> <td></td> <td>5</td> <td>6</td> <td>5</td> </tr> <tr> <td>Community Energy/Personal Dashboards</td> <td>3</td> <td>1b</td> <td>3</td> <td>6</td> <td>3</td> <td></td> <td>2</td> <td>3</td> <td>6</td> </tr> <tr> <td>Other:</td> <td></td> <td>1a</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1</td> <td></td> </tr> </table> <p>Other=1a: Community Climate Education – maybe fold into the one above – why I labeled them 1a and 1b – they go hand in hand 1- Ag related -- electrification incentives</p>	EV Incentives/Infrastructure	7	3	6	7	4		6	4	3	Energy Efficiency	1	5	4	2	6		4	5	1	Microgrids/Energy Storage	5	4	1	3	5	2	3	2	7	Demand Response Programs	6	6	5	1	2		7	4		Community Solar/Local Power Devt	2	7	2	5	1	1	1	7	2	Building Electrification	4	2	7	4	7		5	6	5	Community Energy/Personal Dashboards	3	1b	3	6	3		2	3	6	Other:		1a						1	
EV Incentives/Infrastructure	7	3	6	7	4		6	4	3																																																																									
Energy Efficiency	1	5	4	2	6		4	5	1																																																																									
Microgrids/Energy Storage	5	4	1	3	5	2	3	2	7																																																																									
Demand Response Programs	6	6	5	1	2		7	4																																																																										
Community Solar/Local Power Devt	2	7	2	5	1	1	1	7	2																																																																									
Building Electrification	4	2	7	4	7		5	6	5																																																																									
Community Energy/Personal Dashboards	3	1b	3	6	3		2	3	6																																																																									
Other:		1a						1																																																																										
	12. Ideas to leverage limited resources for more programs	Seek partnerships with local groups (3); Grants (2); Offer value and potential; Use website to publish case studies, start a blog, hire interns to provide energy audits; Volunteers; UCD expertise; PV+ Storage with funding help by state programs/SGIP; Community Solar																																																																																
Finance/Fiscal Health	13. What do competitive rates mean to you?	Rates no higher than PG&E (4); rates that offer savings via TOU (2); Energy with a higher renewable % that IOU at the same or slightly lower price; Rates that won't be the reason we are not first choice; helping customers achieve better long-term energy costs and resilience results (2); Changing the popular conversation about competitive rates/create mindset and dialog about how to survive a more volatile and dangerous future.																																																																																
	14. Move away from PGE rate structure to cost-based rates?	Yes (3); Not in short term (1); Should be explored (5); Other options should be explored (1)																																																																																
	15. Prioritize investment grade rating?	Yes (3); Not sure how it would help achieve goals (1); Not sure what the benefits would be to build reserves at this point (4)																																																																																
Energy/Procurement	16. Current target of 85% RPS/GHG free by '25?	Yes (1); Not sure in light of current economic disruption (2); No, I want 85% renewable by 2025 and 100% renewable by 2030 or sooner (1); Yes, it's a start (1); I don't agree with VCE's emphasis on GHG free (1); Target should be to increase local renewable supply (1); Move higher as aggressively as market conditions and organizational finances allow (1)																																																																																
	17. Local vs regional vs out of state power	Prioritize local (2); Charge a small premium for local (1); Exclude out of state if possible (2); OK with balancing local and regional (3); Whatever is least cost and lowest carbon/fuel (1)																																																																																
	18. Exclude any power sources?	Nuclear (5); Fossil Fuel (3); Biomass maybe (1); Not for now (3)																																																																																
Statewide Issues	19. Ok to be sole provider status?	Yes (3); No (3)																																																																																
	20. Pursue customer owned grid option?	Yes (2); Watch for and pursue opportunities to establish micro-grids (1); Should not be a priority right now (1); Worthy of further investigation (2)																																																																																

	21. Pursue muni-utility status?	Yes (3); Maybe, consider economic consequences (1); No (4)
	22. How much time for Cal-CCA reg/leg? What matters most in this area?	Yes (5); Not sure (1); Legislation that impacts our goals (2); Legislation and regulation that would erode or pre-empt the responsibilities of CCAs or impose burdens that challenge CCA viability (1)
Extra Credit	23. What most proud of?	Having the starting base rate be 42% renewable – that is everyone is at least 42% RPS; Just being a part of this; That it was successfully launched and has established a reputation that has allowed it to keep opt-outs to a minimum (2). The outreach has been very impressive; I think team work. It's crucial to organizational success. Mitch and staff have consistently done a fine job facilitating team based discussion and action; VCE has aggressively pursued and achieved clean energy and GHG reduction goals and is building positive brand recognition in the communities we serve; I've really like the work the marketing team and Green Ideals has done with the website, advertising, flyers, etc.; That we are up and running, respected and do things in a transparent, open and thoughtful manner. Also, I am pretty proud of the bus and newspaper ads!!
	24. What keeps you up at night?	The thought of purchasing 100+ year old transmission infrastructure from PG&E; The Climate Crisis in General; VCEA stepping back on 42% or deciding to slow progress to more renewables; Learning all the details; Concerns about getting everything done and meeting my business and voluntary commitments, and thinking about where we're going to travel after the pandemic has subsided; Nothing, really, except maybe pondering the lessons the VCE experience is teaching; City making secret deals, highly favorable to developers, with no public engagement or involvement by resident experts, and hiding behind climate emergency or the CAAP to justify the deals. VCE should be concerned about whether a respondent to their RFO who's using city or county property in VCE's territory acquired the use of that property through a legitimate public process. If not, then the taxpayers in the jurisdiction that owns the property are subsidizing that bidder; The financial failure of VCE due to forces beyond our control, including IOU; It's frustrating that the financial uncertainties around PCIA and RA have kept VCE from being able to focus more on programs, community, developing new rates for the community, etc. (2)
	25. Wish you understood better?	Resource Adequacy; PCIA; Limitations; More about the inner workings and issues that VCE staff is dealing with, though I many not really want to know!; To what extent VCE experience mirrors or is typical of all CCAs; The long-term thinking of the CPUC; How to read and understand the nuances of the financials.
	26. Wish we could change about VCEA?	CAC be more representative of the community (3); Nothing yet; Misconceptions about VCE's intentions; More robust governance; Get rid of cumbersome website platform by CirclePoint.
	27. What else?	Member jurisdictions to opt up to 100%; If we are cautious and practical, why hold back?; Can VCE get more done along the lines of our early aspirations by understanding PG&E's programs and taking action to make them work better for its customers?; Where do we want to be in 5 years?; What do our customers need/want and how can we adjust to meet those needs?; Are there other ways to reach out and engage our customers to enhance our effectiveness?

Valley Clean Energy Alliance
2021-2024 Strategic Plan – Board Member Questionnaire Results

Note: Summary of responses from 5 VCEA Board members (4 questionnaires, 3 phone interviews). All member agencies are represented.

CATEGORY	TOPICS/QUESTIONS	RESULTS/KEY THEMES																																										
Big Picture	1. Top 2-3 priorities in next 3-5 years?	Competitive rates at or below PG&E (2); Local PPAs as much as possible/secure additional clean power (3); Financial resilience plan/financial stability; “stay in business” (3); Consistent outreach to opt-out customers; Community energy programs and econ devt. activities once financial objectives are met (2); Acquire distribution assets from PG&E; Protect the right of open markets; Integrated Yolo County CCA.																																										
	2. What needs to happen to get there?	Help from the PUC re: PG&E rates and legislative assistance to help level the playing field (2); Get past playing defense all the time; More green power projects in Yolo region; Make green power trade-offs to retain price sensitive customers; Aggressive marketing and PR campaign to bring back opt-outs.																																										
Topical Ranking	3. Please rank order (top 3 indicated in red)	<table border="1"> <tbody> <tr> <td>Organization and Workplace</td> <td>3</td> <td>6</td> <td>5</td> <td>6</td> <td>(20)</td> </tr> <tr> <td>Customers and Community</td> <td>1</td> <td>4</td> <td>3</td> <td>3</td> <td>(11)</td> </tr> <tr> <td>Decarbonization/Grid Programs</td> <td>7</td> <td>5</td> <td>6</td> <td>5</td> <td>(23)</td> </tr> <tr> <td>Finance and Fiscal Health</td> <td>2</td> <td>1</td> <td>1</td> <td>1</td> <td>(5)</td> </tr> <tr> <td>Statewide Issues</td> <td>4</td> <td>3</td> <td>4</td> <td>2</td> <td>(13)</td> </tr> <tr> <td>Energy and Procurement</td> <td>6</td> <td>2</td> <td>2</td> <td>4</td> <td>(14)</td> </tr> <tr> <td>Information and Systems Tech</td> <td>5</td> <td>7</td> <td>7</td> <td>7</td> <td>(26)</td> </tr> </tbody> </table>	Organization and Workplace	3	6	5	6	(20)	Customers and Community	1	4	3	3	(11)	Decarbonization/Grid Programs	7	5	6	5	(23)	Finance and Fiscal Health	2	1	1	1	(5)	Statewide Issues	4	3	4	2	(13)	Energy and Procurement	6	2	2	4	(14)	Information and Systems Tech	5	7	7	7	(26)
Organization and Workplace	3	6	5	6	(20)																																							
Customers and Community	1	4	3	3	(11)																																							
Decarbonization/Grid Programs	7	5	6	5	(23)																																							
Finance and Fiscal Health	2	1	1	1	(5)																																							
Statewide Issues	4	3	4	2	(13)																																							
Energy and Procurement	6	2	2	4	(14)																																							
Information and Systems Tech	5	7	7	7	(26)																																							
Organization and Workplace	4. Is VCEA expansion a key goal?	Discuss with Board; prefer to keep it to Yolo County (3); expansion should be deliberate and based on certain criteria; interested in further analysis, but growth isn’t high on the list. Need to maintain focus.																																										
	5. In-house vs. consultant support? Reduce dependence on SMUD?	Further direction of in-house staff to build capacity (2); partnership with SMUD has been valuable; don’t change (3); Set economic targets to trigger move away from consultants/SMUD (1).																																										
	6. Shared services or functional consolidation with other CCAs?	Yes, for reg/leg and municipalization issues; support consolidation and shared services if makes economic sense; May not have a choice (referenced MCE). Consider a study that analyzes in-house staff expansion vs. outsourced vs. consolidation of services with other CCAs																																										
	7. Do we have the right staffing mix?	Amazing staff; Leverage private sector to improve marketing and communications; Look for ways to reduce legal consultants. Need to make better use of CAC to vet issues and keep Board at higher level decisions (2).																																										

Customers/Community	<p>8. What should we do more of/differently for our customers?</p> <p>9. Choose 1 customer-facing goal</p> <p>10. Other community/customer priorities?</p>	<p>Some folks still don't know about us; need to focus on customer retention and bringing back profitable customers – need to act like a private sector company with our large business and ag customers (3); how to deal with vicious social media conspiracy theorists?</p> <p>Customer retention especially with commercial accounts (4); maintain rates at or below PG&E; PG&E bills are an awful portal through which to view VCEA – need to improve that.</p> <p>Let the data show us where its important to focus -- who are our most profitable customers and focus there; Social justice implications of green solutions -- focus on communities of color, underserved and those most impacted by climate change; get to as many public events as possible so public knows who we are; Incentives for solar and smaller facilities.</p>																																								
Decarbonization/Grid Programs	<p>11. Please rank order (top 4 in red; pls. note incomplete rankings)</p> <p>12. Ideas to leverage limited resources for more programs</p>	<table border="1" data-bbox="1037 548 1774 836"> <tr> <td>EV Incentives/Infrastructure</td> <td>5</td> <td>1</td> <td>5</td> <td>1 (11)</td> </tr> <tr> <td>Energy Efficiency</td> <td>2</td> <td></td> <td>3</td> <td>3 (8)</td> </tr> <tr> <td>Microgrids/Energy Storage</td> <td>4</td> <td></td> <td>6</td> <td>2 (8)</td> </tr> <tr> <td>Demand Response Programs</td> <td>7</td> <td></td> <td>4</td> <td>(11)</td> </tr> <tr> <td>Community Solar/Local Power Devt</td> <td>3</td> <td></td> <td>2</td> <td>4 (9)</td> </tr> <tr> <td>Building Electrification</td> <td>8</td> <td></td> <td>7</td> <td>(15)</td> </tr> <tr> <td>Community Energy/Personal Dashboards</td> <td>6</td> <td></td> <td>1</td> <td>(7)</td> </tr> <tr> <td>Other: Econ Devt for Clean Tech</td> <td>1</td> <td></td> <td></td> <td></td> </tr> </table> <p>Reduce # of lawyers; Campaign to inform about EV incentives and how green solutions promote social equity; for any option, want to know how it fits into GHG reduction goals and financial biz strategy; go after/prepare for SACOG grants and State grants.</p>	EV Incentives/Infrastructure	5	1	5	1 (11)	Energy Efficiency	2		3	3 (8)	Microgrids/Energy Storage	4		6	2 (8)	Demand Response Programs	7		4	(11)	Community Solar/Local Power Devt	3		2	4 (9)	Building Electrification	8		7	(15)	Community Energy/Personal Dashboards	6		1	(7)	Other: Econ Devt for Clean Tech	1			
EV Incentives/Infrastructure	5	1	5	1 (11)																																						
Energy Efficiency	2		3	3 (8)																																						
Microgrids/Energy Storage	4		6	2 (8)																																						
Demand Response Programs	7		4	(11)																																						
Community Solar/Local Power Devt	3		2	4 (9)																																						
Building Electrification	8		7	(15)																																						
Community Energy/Personal Dashboards	6		1	(7)																																						
Other: Econ Devt for Clean Tech	1																																									
Finance/Fiscal Health	<p>13. What do competitive rates mean to you?</p> <p>14. Move away from PGE rate structure to cost-based rates?</p> <p>15. Prioritize investment grade rating?</p>	<p>At or below any other provider in the area (3); exceeding PGE rates puts us at risk (2); equal to, less than or up to 3% above PG&E rates.</p> <p>Favor unique rates that include non-monetary benefits; Someday hope to stand on our own with rate-setting; move to our own if saves money and keeps costs down – especially important with Ag customers. Need to simplify.</p> <p>Yes, but not at the expense of competitive rates(3); need to consider recession; Need to know more – does it benefit procurement pricing? Absent that, having it for major capital projects is not on the near-term horizon.</p>																																								
Energy/Procurement	<p>16. Current target of 85% RPS/GHG free by '25?</p>	<p>Yes its fine as is (4); yes, if we can get there within financial constraints.</p>																																								

	<p>17. Local vs regional vs out of state power</p> <p>18. Exclude any power sources?</p>	<p>Goal to be as local as possible but mindful of financial constraints and competition with other CCAs (3); go as local as possible without overpaying; interested in local power for econ devt reasons, but no problem with “outside” power if meets price and environmental goals.</p> <p>Coal/Nuclear should be last resort and/or excluded(3); interested in new clean technologies; gold standard is local renewables.</p>
Statewide Issues	<p>19. Ok to be sole provider status?</p> <p>20. Pursue customer owned grid option?</p> <p>21. Pursue muni-utility status?</p> <p>22. How much time for Cal-CCA reg/leg? What matters most in this area?</p>	<p>Yes (3) -- worried about Direct Access; Yes, as long as rates kept down (2).</p> <p>Yes; but the option likely closing for now. Yes, but at what level of resource?</p> <p>Yes, if makes economic sense to control costs (3); Through lobbying or reg changes that make it possible without extraordinary cost/effort; direct takeover/condemnation doesn’t make sense at this time.</p> <p>Any effort that helps us gain more control of costs and rates; PCIA relief. Focus on issues that provide more financial certainty and stability.</p>
Extra Credit	<p>23. What most proud of?</p> <p>24. What keeps you up at night?</p> <p>25. Wish you understood better?</p> <p>26. Wish we could change about VCEA?</p> <p>27. What else?</p>	<p>Efforts to create a fantastic organization focused on customers; Collaboration among jurisdictions; we’ve stayed in business for 2 years.</p> <p>Financial issues and rapid up/down shifts in financial fortunes; ruthlessness of PG&E and problems that are “higher” than VCEA.</p> <p>Acronyms; Partnerships we could create to improve all aspects of our biz; economics of procurement.</p> <p>Would like to have more control over our destiny; shorter Board agendas, less reading and legal speak; more engagement with customers/public.</p> <p>Looking for alignment of all priorities – the purpose of strategic planning.</p>

Valley Clean Energy 3-5 Year Strategic Plan ♦ Board Worksheet

This questionnaire is designed as a “thinking tool” to elicit your thoughts and priorities for VCE’s Strategic Planning process. Please take 30-45 minutes to respond to the following questions. This information will be synthesized and presented without attribution.

BIG PICTURE

1. What are your 2-3 greatest wishes (or priority goals) for VCE in the next three-five years?
2. What do you think needs to happen to achieve your wishes/priority goals?

TOPICAL

3. The following is a list of topical categories for the Strategic Plan. Please rank order them 1-7 in your order of importance and add any other topics you think we’ve missed.

- Organization and Workplace (VCE size, leadership, culture, staff, SMUD partnership)
- Customers and Community (VCE’s local ecosystem)
- Decarbonization and Grid Programs (Innovations and offerings beyond power supply)
- Finance and Fiscal Health (rates, reserves, credit rating, et al)
- Statewide Issues – Regulatory, Legislative, Municipalization (where shall VCE engage and/or lead?)
- Energy and Procurement (Renewable and carbon reduction targets)
- Information and Systems Technology (Data access, systems, reliability, security)
- Other: _____

Organization/Workplace:

4. Is VCE community expansion a key goal? If so, how big and within what geographic footprint?
5. What is the appropriate balance of in-house vs. consultant support in the future? Should VCE consider or begin to plan for reducing its operational dependence on SMUD? Why or Why Not?
6. Is it appropriate to consider shared services and/or functional consolidation with other CCA(s)?
7. Do you think we have the right staffing mix? Are there additional skill sets that we should be considering?

Customers and Community:

8. When you think about our local customers, what could VCE be doing more of and/or doing differently?
9. If you could choose 1 customer-focused goal, what would it be?
10. What additional key customer groups, communities and/or community-based activities should VCE prioritize?

Decarbonization/Grid Programs:

11. Aside from VCE’s current roster of programs, what areas of energy innovation interest you most? Please rank order and add any others:
 - EV Incentives/Infrastructure
 - Energy Efficiency
 - Microgrids/Energy Storage

- Demand Response Programs
- Community Solar and Local Power Devt
- Building Electrification
- Community Energy Education/Personal Energy Dashboards
- Other: _____

12. What ideas do you have for how VCE can leverage its limited resources to enable additional programs?

Finance/Fiscal Health:

13. What do 'competitive rates' mean to you?

14. Should VCE consider moving away from PG&E's rate structure and setting its own cost-based rates?

15. Should VCE prioritize building its reserves in order to achieve an investment-grade credit rating? If yes, by when?

Energy/Procurement:

16. Current VCE target is 85% renewable and GHG-free by 2025. Is this -- ok/higher/lower? By when?

17. How shall VCE balance local vs. out of area vs. out-of-state resources? How should we be thinking about this balance in terms of environmental and local goals?

18. Should VCE exclude any power sources or technologies, regardless of their affordability or carbon profile?

Statewide Issues:

19. In your opinion, is it ok for VCE/CCAs to become sole provider of electric generation and forego customer choice/competition with the IOU?

20. Should VCE (through Cal-CCA) continue active pursuit of POU/customer-owned grid option?

21. Should VCE continue pursuit of becoming its own municipal utility?

22. In terms of overall capacity and resources, how much time should VCE be spending to support Cal-CCA w/r/t regulatory and legislative engagements? What issues/areas matter most to you?

EXTRA CREDIT -- When it comes to VCEA...

23. What are you most proud of so far?

24. What keeps you up at night, if anything?

25. What do you wish you understood better?

26. What do you wish we could change about VCE, if anything?

27. What else should we be asking ourselves?

Submitted By: _____ *(for internal/tracking purposes only)*

**VALLEY CLEAN ENERGY ALLIANCE
COMMUNITY ADVISORY COMMITTEE**

Staff Report – Item 9

TO: VCE Community Advisory Committee
FROM: Alisa Lembke, Board Clerk/Administrative Analyst
SUBJECT: Board and CAC 2020 Long Range Calendar
DATE: August 27, 2020

Please find attached the 2020 Board and Community Advisory Committee (CAC) Long Range Calendar. It lists upcoming meetings and proposed topics for discussion.

Please make suggestions if there are topics you wish to add.

Attachment:

1. 2020 Board and CAC Long Range Calendar

VALLEY CLEAN ENERGY
2020 Meeting Dates and Proposed Topics – Board and Community Advisory Committee

MEETING DATE		TOPICS	ACTION
January 9, 2020	Board WOODLAND	•	•
January 23, 2020	Advisory Committee WOODLAND	•	•
February 13, 2020	Board DAVIS	• Power Purchase Agreement	• Action
February 27, 2020	Advisory Committee DAVIS	• Task Groups – Present Tasks/Projects • Update on Regulatory Assistance Project	• Informational • Informational
March 12, 2020	Board WOODLAND	• Preliminary FY20/21 Operating Budget (Regular) • GHG-free attributes • Local/Regional Renewable RFO solicitation	• Review • Action • Informational
Monday, March 23, 2020 CANCELLED	Board WOODLAND	• Strategic Plan • To be rescheduled for a future date	• Discussion/Action
March 26, 2020 IRP workshop CANCELLED	Advisory Committee WOODLAND	• Integrated Resource Plan (IRP) workshop (to be rescheduled - due date is now September 1, 2020)	• Information
April 9, 2020 Via Teleconference	Board DAVIS	• Local / Regional Renewable Request for Offers (RFO) solicitation • River City Bank Revolving Line of Credit • Power Purchase Agreement	• Action • Action • Action
April 23, 2020 Via Teleconference	Advisory Committee DAVIS	• Review Task Groups' projects/tasks "charge" for 2020	• Action

May 14, 2020 Via Teleconference	Board WINTERS	<ul style="list-style-type: none"> • Power Purchase Agreement - YCFCWCD • Greenhouse Gas (GHG)-free attributes • Update on FY20/21 Operating Budget 	<ul style="list-style-type: none"> • Approval • Action • Informational
May 28, 2020 Via Teleconference IRP Workshop	Advisory Committee WOODLAND	<ul style="list-style-type: none"> • Integrated Resource Plan (IRP) Public Workshop, CAC to provide recommendation 	<ul style="list-style-type: none"> • Information / Discussion
June 11, 2020 Via Teleconference	Board DAVIS	<ul style="list-style-type: none"> • Final Approval of FY20/21 Operating Budget • Extension of Waiver of Opt-Out Fees for one more year • Re/Appointment of Members to Community Advisory Committee and Appoint City of Winters seats to CAC • SMUD Amendment to Contract re: VCE Collections Policy • Update on Integrated Resource Plan Public Workshop 	<ul style="list-style-type: none"> • Approval • Action • Action • Action • Informational
June 25, 2020 Via Teleconference	Advisory Committee DAVIS	<ul style="list-style-type: none"> • Update on the Integrated Resource Plan (IRP) Process • Update on Request for Offers 	<ul style="list-style-type: none"> • Information • Information
July 9, 2020 Via Teleconference	Board WOODLAND	<ul style="list-style-type: none"> • Update on draft Integrated Resource Plan (IRP due 9/1/20) • Renewable Portfolio Standard (RPS) Procurement Plan • River City Bank Line of Credit 	<ul style="list-style-type: none"> • Informational • Action/Informational • Action
July 23, 2020 Via Teleconference	Advisory Committee WOODLAND	<ul style="list-style-type: none"> • Draft Integrated Resource Plan (due 9/1/20) and CAC recommendation to Board • Defining local renewable resources 	<ul style="list-style-type: none"> • Action • Discussion
August 13, 2020 Via Teleconference	Board DAVIS	<ul style="list-style-type: none"> • Adoption of Integrated Resource Plan (due 9/1/2020) • Receive SMUD CPI Increase Amendment • Strategic Plan update • VCE's response to Environmental and Social Justice issues 	<ul style="list-style-type: none"> • Action • Action • Informational • Informational
August 27, 2020 Via Teleconference	Advisory Committee DAVIS	<ul style="list-style-type: none"> • Revised Procurement Guide – Review • Strategic Plan update 	<ul style="list-style-type: none"> • Discussion • Informational
September 10, 2020 Via Teleconference	Board WOODLAND	<ul style="list-style-type: none"> • Delegation of Contracting Authority • River City Bank Revolving Line of Credit • Residential Time of Use Rate Classes Report 	<ul style="list-style-type: none"> • Action • Action • Information/Discussion

		<ul style="list-style-type: none"> Strategic Plan draft Certification of Standard and UltraGreen Products 	<ul style="list-style-type: none"> Discussion/possible Action Action
September 24, 2020 Via Teleconference	Advisory Committee WOODLAND	<ul style="list-style-type: none"> Committee Evaluation of Calendar Year End (Draft Report) Revised Procurement Guide – Review Draft Recommendation Strategic Plan draft – seek recommendation to Board from CAC 	<ul style="list-style-type: none"> Discussion Discussion Discussion/Action
October 8, 2020 Via Teleconference	Board WINTERS	<ul style="list-style-type: none"> Approval of FY19/20 Audited Financial Statements (James Marta & Co.) Adoption of Strategic Plan Enterprise Risk Management Report 	<ul style="list-style-type: none"> Action Action Informational
October 22, 2020 Via Teleconference	Advisory Committee DAVIS	<ul style="list-style-type: none"> Committee Evaluation of Calendar Year End (Draft Report) Revised Procurement Guide- Review Draft Recommendation Quarterly Power Procurement / Renewable Portfolio Standard Update 	<ul style="list-style-type: none"> Discussion Discussion Informational
November 12, 2020 Via Teleconference	Board WOODLAND	<ul style="list-style-type: none"> 	<ul style="list-style-type: none">
November 26, 2020 Thanksgiving Holiday – Rescheduled to 3 rd Thursday, November 19, 2020 Via Teleconference	Advisory Committee WOODLAND	<ul style="list-style-type: none"> Committee Evaluation of Calendar Year End (Draft Report) Revised Procurement Guide – Finalize Recommendation to Board 	<ul style="list-style-type: none"> Discussion Action: Recommendation to Board
December 10, 2020 Via Teleconference	Board DAVIS	<ul style="list-style-type: none"> Election of Officers for 2020 	<ul style="list-style-type: none"> Nominations
December 24, 2020 Rescheduled to 3 rd Thursday, December 17, 2020 Via Teleconference	Advisory Committee DAVIS	<ul style="list-style-type: none"> Election of Officers for 2020 Finalization of Committee Calendar Year End Report 	<ul style="list-style-type: none"> Nominations Approve Report
January 14, 2021 Via Conference	Board WOODLAND	<ul style="list-style-type: none"> Receive CAC Calendar Year End Report Approve Revised Procurement Guide 	<ul style="list-style-type: none"> Receive Report Action
January 28, 2021 Via Teleconference	Advisory Committee WOODLAND	<ul style="list-style-type: none"> Review and Discuss Task Groups Quarterly Power Procurement / Renewable Portfolio Standard Update 	<ul style="list-style-type: none"> Discuss/Action Informational

Note: CalCCA Annual Meeting 11/16–11/18, San Jose. CANCELLED