

# VALLEY CLEAN ENERGY ALLIANCE

## Staff Report – Item 14

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**TO:** Valley Clean Energy Alliance Board of Directors

**FROM:** George Vaughn, Finance and Operations Director, VCE  
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**SUBJECT:** Update on Power Charge Indifference Adjustment (PCIA) and Energy Resource Recovery Account (ERRA)

**DATE:** December 12, 2019

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### RECOMMENDATIONS

As this is an informational update, no Board decisions are required.

### BACKGROUND

The purpose of this report is to provide background on the upcoming changes to the Power Charge Indifference Adjustment (PCIA) for 2020. The information is based on the latest information available from the CPUC proceeding and analysis by CalCCA rate forecasting consultants. The CPUC is scheduled to take action on the 2020 PCIA and PG&E generation rates in mid-late January 2020. CalCCA is coordinating responses and dispute of PCIA charges that may reduce anticipated PCIA charges for 2020 – VCE is engaged with CalCCA on these efforts. Staff will provide an update to the Board at its January 2020 meeting. VCE staff presented a similar update to the VCE Community Advisory Committee at their meeting on December 5, 2019.

#### Power Charge Indifference Adjustment (PCIA)

Every customer that transitioned from PG&E to VCE is assessed an ongoing Power Charge Indifference Adjustment (PCIA) rate in their monthly bill. This is a portion of the overall generation rate that VCE charges. Assuming VCE continues to match PG&E generation rates, the higher the PCIA the lower VCE's margin.

PCIA is assessed by vintage year. The vast majority of VCE customers are 2017 vintage and always will be considered as such. There is also going to be a large swath of customers (incoming Net Energy Metering and Winters customers) who will be part of later PCIA vintages.

The current PCIA for VCE is approximately 2.70 cents per kWh. However, based on the most recent November 2017 Energy Resource Recovery Account (ERRA) update filing from PG&E, the PCIA rate for

PG&E CCA customers is very likely to increase starting in 2020, perhaps substantially, for all PCIA vintage years.

The reasons for this increase include both ongoing fluctuations in market energy prices, along with a substantial “one-time” PCIA under-collection driven by:

1. Lower “energy revenues” from sales into the CAISO, mainly due to lower prices
2. Lower customer revenue
  - Delays in implementing the 2019 PCIA
  - Used the older “system” billing determinants that under-collected for the past year
3. Less Renewable Energy Credit (REC) sales and true-up (PG&E)
4. Lower Resource Adequacy (RA) /True-up (PG&E)

The majority of VCE customers are 2017 PCIA vintage, and the weighted average PCIA rate, spread among all customer classes, is approximately 2.70 cents per kWh in calendar year 2019. With PG&E’s filing, those rates could increase substantially. Some possible outcomes include:

- Increasing to the PCIA cap of approximately 3.17 cents per kWh
- Increasing to a substantially higher amount due to one-time charges, possibly as high as 4.49 cents per kWh

Additionally, 2020 PCIA vintage rates show a substantial increase for PG&E customers – to similar amounts as above – which would include the incoming Winters customers transitioning to VCE effective January 2021.

Assuming that VCE continues the practice of matching PG&E generation rates, these PCIA increases could have serious impacts on VCE’s stability and growth potential. Impacts could be felt in cash flow, cash reserves, profitability, and debt covenants. These potential impacts are identified in the Analysis section of this report below.

#### Anticipated PG&E Generation Rates - 2020

Since VCE has so far matched PG&E generation rates, another factor that will have a potentially significant effect on VCE’s financial outlook is the assumed increase or decrease in PG&E generation rates from the ERRA filing. The most recent outlook provided by CalCCA consultants is that PG&E’s generation rates will drop approximately 3% in 2020, which also has a negative cash flow impact to VCE.

As noted above, the CPUC will take action on PG&E’s 2020 rates in mid-late January 2020 in its ERRA proceeding, at which point the VCE financial model will be updated accordingly.

#### **ANALYSIS**

Currently, the PCIA and generation rates are not final. Therefore, any discussions and analysis presented in this report is not considered final and is based on best available data at this time. This will be updated as more information is gathered.

VCE staff analyzed the following three scenarios, along with several others to provide the Board with a range of potential financial outcomes for 2020 through 2022:

- Scenario 1: “As Is” base case scenario assuming no changes to VCE’s current PCIA forecast that had the PCIA increasing significantly but less than the Cap in Scenario 2 below (Note: based on the data and information that became available in mid-November 2019 from PG&E and the CPUC, this scenario is presented for comparison purposes only as it is very unlikely to occur).
- Scenario 2: “PCIA to Cap” scenario assuming the PCIA rises to the CPUC cap in 2020 of 3.17 cents per kWh and remains there
- Scenario 3: “PCIA Exceeds Cap” scenario assuming the PCIA rises high enough to trigger a CPUC cap exception and goes to 4.25 cents per kWh for 2020 and down to 3.50 cents in 2021 and beyond (Note: the PCIA for 2021 and beyond decreases due to the assumption that a portion of the 2020 PCIA are “one-time” under-collections from 2019).

Following are the assumptions and impacts of each scenario:

|                               |                         | <b>Fiscal Year Ended June 30, 2020</b> |                      |                          |
|-------------------------------|-------------------------|--|----------------------|--------------------------|
|                               |                         | <b>Scenario 1</b>                      | <b>Scenario 2</b>    | <b>Scenario 3</b>        |
|                               |                         | <b>Base "As Is"</b>                    | <b>"PCIA to Cap"</b> | <b>"PCIA Exceed Cap"</b> |
| <b>Assumptions</b>            |                         |  |                      |                          |
| PCIA - 2019                   |                         | 2.7 cents                              | 2.7 cents            | 2.7 cents                |
| PCIA - 2020                   |                         | 2.7 cents                              | 3.2 cents            | 4.25 cents               |
| 2020 PG&E Generation Rate     |                         | -3%                                    | -3%                  | -3%                      |
|                               |                         |  |                      |                          |
| <b>Key Financial Measures</b> | <b>Debt Covenants</b>   |  |                      |                          |
| Change in Net Position        | At least \$1.00         | \$8,157                                | \$7,406              | \$3,734                  |
| Debt Service Coverage Ratio   | 1.25 or greater         | 29                                     | 26                   | 13                       |
| Net Position                  | At least \$11.0 million | \$15,510                               | \$14,762             | \$11,106                 |
| Liabilities to Net Position   | 2.0 or less             | 0.51                                   | 0.54                 | 0.71                     |
| Cash (Unrestricted)           |                         | \$12,505                               | \$12,009             | \$9,583                  |
| Days Cash                     |                         | 54                                     | 52                   | 41                       |
| Revenue                       |                         | \$55,708                               | \$54,957             | \$51,289                 |
| Gross Margin                  |                         | \$13,003                               | \$12,252             | \$8,584                  |

|                               |                         | <b>Fiscal Year Ended June 30, 2021</b> |                      |                          |
|-------------------------------|-------------------------|--|----------------------|--------------------------|
|                               |                         | <b>Scenario 1</b>                      | <b>Scenario 2</b>    | <b>Scenario 3</b>        |
|                               |                         | <b>Base "As Is"</b>                    | <b>"PCIA to Cap"</b> | <b>"PCIA Exceed Cap"</b> |
| <b>Assumptions</b>            |                         |  |                      |                          |
| PCIA - 2020                   |                         | 2.7 cents                              | 3.2 cents            | 4.25 cents               |
| PCIA - 2021                   |                         | 2.7 cents                              | 3.2 cents            | 3.5 cents                |
| 2020 PG&E Generation Rate     |                         | -3%                                    | -3%                  | -3%                      |
| 2021 PG&E Generation Rate     |                         | +3%                                    | +3%                  | +3%                      |
| <b>Key Financial Measures</b> |                         |  |                      |                          |
|                               | <b>Debt Covenants</b>   |  |                      |                          |
| Change in Net Position        | At least \$1.00         | \$5,368                                | \$2,817              | (\$2,956)                |
| Debt Service Coverage Ratio   | 1.25 or greater         | 11                                     | 6                    | -6                       |
| Net Position                  | At least \$11.0 million | \$20,052                               | \$16,769             | \$7,359                  |
| Liabilities to Net Position   | 2.0 or less             | 0.36                                   | 0.43                 | 0.97                     |
| Cash (Unrestricted)           |                         | \$14,564                               | \$11,845             | \$2,947                  |
| Days Cash                     |                         | 59                                     | 48                   | 12                       |
| Revenue                       |                         | \$57,727                               | \$55,189             | \$49,480                 |
| Gross Margin                  |                         | \$10,156                               | \$7,618              | \$1,909                  |

|                           |  | <b>Fiscal Year Ended June 30, 2022</b> |                      |                          |
|---------------------------|--|--|----------------------|--------------------------|
|                           |  | <b>Scenario 1</b>                      | <b>Scenario 2</b>    | <b>Scenario 3</b>        |
|                           |  | <b>Base "As Is"</b>                    | <b>"PCIA to Cap"</b> | <b>"PCIA Exceed Cap"</b> |
| <b>Assumptions</b>        |  |  |                      |                          |
| PCIA - 2021               |  | 2.7 cents                              | 3.2 cents            | 3.5 cents                |
| PCIA - 2022               |  | 2.7 cents                              | 3.2 cents            | 3.5 cents                |
| 2021 PG&E Generation Rate |  | +3%                                    | +3%                  | +3%                      |
| 2022 PG&E Generation Rate |  | 0%                                     | 0%                   | 0%                       |

| Key Financial Measures      | Debt Covenants          |          |          |          |
|-----------------------------|-------------------------|----------|----------|----------|
| Change in Net Position      | At least \$1.00         | \$8,297  | \$4,625  | \$1,661  |
| Debt Service Coverage Ratio | 1.25 or greater         | 18       | 10       | 4        |
| Net Position                | At least \$11.0 million | \$27,478 | \$20,551 | \$8,190  |
| Liabilities to Net Position | 2.0 or less             | 0.25     | 0.34     | 0.84     |
| Cash (Unrestricted)         |                         | \$21,057 | \$14,734 | \$2,917  |
| Days Cash                   |                         | 83       | 58       | 12       |
| Revenue                     |                         | \$62,391 | \$58,765 | \$55,904 |
| Gross Margin                |                         | \$13,180 | \$9,554  | \$6,693  |

*\*Note: All \$ are in thousands of dollars.*

## CONCLUSION

The impact of the potential PCIA rate increases can be substantial. Following are the key takeaways from staff's preliminary assessments:

- VCE is able to absorb the PCIA impacts of Scenario 2 without incurring additional debt or missing key covenants, although it will delay achievement of VCE's 90-day cash reserve policy and impact VCE's dividends and local project/program development.
- In Scenario 3, VCE would need to raise generation rates to maintain its financial standing. Without doing so, VCE would lose its cash reserves over time and never attain adequate levels of cash to maintain operations.
- In Scenario 3 or a comparable outcome, it is important to note that raising generation rates over those of PG&E for a limited or longer-term duration may be necessary to maintain financial reserves and stability. VCE's rates could still be kept "competitive" with PG&E even if not exactly PG&E's rates.
- CalCCA and the collective CCA efforts related to the 2020 PCIA rates are focused on correcting errors in the investor owned utilities (IOU) PCIA calculations that may moderate a small portion of the 2020 PCIA impact. In addition, the effort also includes the potential for large one time under-collection amounts (if they are valid under the CPUC PCIA formula), to be paid by CCA's over several years to spread out the payments to reduce volatility and avoid a spike in 2020.